



Annual Report 2012

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Annual General Meeting

Date	26 October, 2012	Time	11.30 am
Venue	Deloitte Touche Tohmatsu Level 9, Grosvenor Place 225 George Street Sydney NSW 2000		



FREEDOM FOODS GROUP LIMITED
ABN 41 002 814 235
Annual Report for the year ended 30 June 2012

■ Financial Highlights and Five Year Summary

	2012	2011	2010	2009	2008
Sales Revenue (\$000's)	58,132	45,256	44,071	48,596	54,082
OPERATING EBDITA (\$000's)*	5,447	4,041	3,816	3,494	3,203
Net Profit after Tax (\$000's)**	3,012	4,387	3,357	1,320	956
Basic Earnings per Share (cents)	3.9	5.7	5.0	2.4	2.0
Number of Ordinary Shares Issued (000's)	77,996	77,497	77,435	54,660	54,607
Number of Convertible Redeemable Preference Shares Issued (000's)	19,415	19,415	-	-	-
Ordinary Dividend per Share (cents)	0.50	0.50	-	1.00	2.00
Convertible Redeemable Preference Dividend per Share (cents)	3.40	1.00	-	-	-
Dividend Paid (\$000's)	1,020	405	-	545	891
Total Assets (\$000's)	103,881	75,456	71,090	63,659	56,295
Shareholders Equity (\$000's)	47,270	49,983	40,263	30,161	29,239
Net Assets Per Share (cents)	49	52	52	55	54
Net Tangible Asset Backing (cents)	24	29	22	13	13

* Earnings before depreciation, interest, tax and amortisation

** Net Profit after Tax in 2010 and 2011 had an income tax benefit of \$263,000 and \$138,000 respectively compared to an income tax expense in FY 2012 of \$238,000.

■ Chairman's Letter

Dear Shareholder

In the 2012 financial year, Freedom Foods Group Limited ("FFG") achieved Operating EBDITA of \$5.4m, an increase of 34.7% against the prior corresponding period, reflecting the consolidation of Pactum Australia for 3 months, improving sales in the Freedom Foods business, and a contribution from Specialty Seafood in line with prior year.

Operating Pre-tax Profit was \$3.5 million for the 12 months ended 30th June 2012, reflecting a 36% increase on the previous corresponding 12 month period.

The Reported Net Profit of \$3.0 million included non-operating expenses relating to non-recurring acquisition costs for the Pactum acquisition (\$120k pre-tax) and employee share option expense (\$106k pre-tax). The previous corresponding 12 month period included non-operating items that contributed \$1.78 million to Net Profit, comprising primarily the profit on sale of the Company's 50% interest in A2 Dairy Products Australia Pty Ltd (A2DPA), and a write-down in the carrying value of Thorpedo Foods.

The result included strong sales growth for Freedom Cereals of 19%, compared to the previous corresponding period, with business unit EBDITA in line with FY 2011 given increased marketing investment. Dairy alternative beverage sales continued their trend from the half year with sales growth of 35% compared to the previous corresponding period.

Speciality Seafood business unit maintained its share of the Salmon and Sardine categories, with the Paramount brand growing its share to the No 1 branded position in Pink Salmon segment.

Pactum Australia contributed a strong sales and business contribution and provides a significant growth platform for the Company.

While the Board is pleased with these results, we are focussed on achieving continued improvement in Freedom Foods' to deliver an improved business contribution in FY 13 and meeting our benchmark 15% return on funds employed in the medium term.

The Managing Director's report provides further commentary on operations.

In April 2012, the Company completed the acquisition of the 50% of the shares in Pactum not owned by the Company for \$6 million. As part of its growth strategy, Pactum is nearing completion of an approximate \$7 million capital program to expand its packaging capability at its southern Sydney site to provide portion pack UHT (200-330ml configuration) for value added beverages, with initial customer production to commence in November 2012.

During the year, the Company under the terms of an option agreement between A2C and FNP, subscribed for 18.7 million fully paid ordinary shares in A2C at a price of NZ\$0.13 (A\$0.11) for a total consideration of A\$2.06 million, which resulted in the Company becoming the largest single shareholder in A2C. The strategic investment in A2C provides the Company and its shareholders with potentially significant value creation opportunity through A2C's growth in Australia and international markets.

With improving profitability, the Board has recommended payment of a final fully franked dividend of \$0.01 per ordinary share in November 2012, consistent with the total dividend paid (comprising interim and final) for the FY 2011 financial year. Dividend priority remains with the converting preference shareholders, with a further dividend to be paid in accordance with the terms of the converting preference shares in early November 2012.

The Board thanks the senior management team, our employees, suppliers, customers and shareholders for the contribution they have made to our Company, and we look forward to the year ahead.



Perry Gunner
Chairman

■ Managing Director's Review of Operations

Group Summary Result

Year ended 30th June	2012 \$'000	2011 \$'000	% Change
Gross Sales Revenues (1)	72,556	57,664	+25.8%
Net Sales Revenues	58,134	45,353	+28.2%
EBDITA (Operating) (2)	5,447	4,041	+34.7%
EBITA (Operating) (2)	4,075	2,949	+38.1%
Equity Associates Share of Profit	1,214	1,136	+6.8%
Pre Tax Profit (Operating)	3,476	2,556	+36.0%
Pre Tax Profit (Reported)	3,250	4,249	-23.5%
Net Profit (Operating)	3,305	3,735	-11.5%
Net Profit (Reported)	3,012	4,387	-31.3%
Interim Ordinary Dividend (cps)	-	\$0.005	-
Final Ordinary Dividend (cps)	\$0.010	\$0.005	-
Interim CRPS Dividend (cps)	\$0.014	-	-
Final CRPS Dividend (cps) (3)	\$0.014	\$0.020	-
EPS (cents per share)(Fully Diluted for CRPS)	3.03	4.90	-38.1%
Net Debt / Equity	82%	36%	+125%
Net Assets per Share	\$0.49	\$0.52	-5.7%
Net Tangible Assets per Share	\$0.26	\$0.29	-10.3%

Notes:

- (1) Gross Sales Revenues excludes Royalty income received from Yakult and does not include revenues from group associate entities, a2 Dairy Products, A2 Corporation. Includes Pactum for 3 months April to June 2012.
- (2) Operating EBDITA and EBITA, excludes abnormal or non-operating charges with an add back of non cash employee share option expense of \$106k and Pactum acquisition costs expense of \$120k.
- (3) CRPS dividend in 2011 of \$0.02 included 6 month period and catch up period for 4 months based on issue date of CRPS of Dec 2010

The company achieved an Operating EBDITA of \$5.4 million, reflecting consolidation of Pactum Australia for 3 months, improving sales in the Freedom Foods business, and a contribution from Specialty Seafood in line with prior year.

Operating Pre-tax Profit was \$3.5 million for the 12 months ended 30th June 2012, reflecting a 36% increase on the previous corresponding 12 month period.

The Reported Net Profit of \$3.0 million included non-operating expenses relating to non-recurring acquisition costs for Pactum acquisition (\$120k pre-tax) and employee share option expense (\$106k pre-tax). The previous corresponding 12 month period included non-operating items that contributed \$1.78 million to Net Profit, comprising primarily the profit on sale of the Company's 50% interest in A2 Dairy Products Australia Pty Ltd (A2DPA), and write-down in the carrying value of Thorpedo Foods.

Equity Associates contributions of \$1.2m reflected profitability from the Pactum Australia (JV basis) for 9 months and increased share of estimated year end profits from A2 Corporation.

Net assets at 30 June 2012 were impacted by the accounting for the Pactum acquisition under common control accounting principles. No goodwill is recognised on going in the Company's balance sheet for the Pactum acquisition. The excess of cost over net assets acquired is treated as a debit to reserves.

HIGHLIGHTS

Highlights for the year included:

- Group Operating EBDITA of \$5.4 million, a 35% increase on the previous corresponding period.
- Operating Pre-tax Profit was \$3.5 million for the 12 months ended 30th June 2012, reflecting a 36% increase on the previous corresponding 12 month period.
- Sales growth in Freedom Cereals of 19%, compared to the previous corresponding period, with business unit EBDITA in line with FY 2011 given increased marketing investment.
- Dairy alternative beverage sales continued their trend from the half year with sales growth of 35% compared to the previous corresponding period.
- Speciality Seafood business unit maintained its share of the Salmon and Sardine categories, with the Paramount brand growing its share to the No 1 branded position in Pink Salmon segment.
- Pactum Australia contributed a strong sales and business contribution and provides a significant growth platform for the Company:
 - In April 2012, the Company completed the acquisition of the 50% of the shares in Pactum not owned by the Company for \$6 million; and
 - Pactum is nearing completion of an approximate \$7 million capital program to expand its packaging capability to provide portion pack UHT (200-330ml configuration) for value added beverages, with production to commence in November 2012.
- A2 Corporation (25.8% FNP shareholding) reported continued strong growth in the Australian fresh milk business with market share by value in grocery increasing above 5%. A2C current market capitalisation (at 25 September 2012) implies a value for the Company's 25.8% investment of approximately A\$79 million (NZ\$0.65 cents per FNP ordinary share), materially above book value and in excess of the Company's current market capitalisation.



- Net Debt / Equity at 82% from 36% at June 2012, reflecting the financing of A2C share option subscription in July 2011, acquisition of 50% of Pactum Australia and assumption of Pactum Australia financing. On the basis that a planned exercise of outstanding share options by the Perich Group for \$6.3m had been affected at year end, Net Debt / Equity would have materially reduced to 60%.
- Net assets per share at \$0.49 and net tangible assets of \$0.26 per share, with A2C investment recorded at book value of \$12.3m.
- The Company is to pay a final dividend for FY 2012 commensurate with the total dividend of \$0.01 per ordinary share paid in the FY 2011 financial year. A fully franked converting preference share dividend to be paid in October 2012.

BUSINESS UNITS - WHOLLY OWNED

Freedom Foods

The Freedom Foods business unit continued to build momentum from the prior financial year, delivering overall gross sales growth of 21% compared to the previous corresponding period.

The business invested significantly during the year in driving the Freedom branded portfolio through a focus on effective promotional price points, new product innovation and a marketing campaign comprising national radio and selected state based television campaign.

As a result, the business recorded volume growth in its core Cereals category of 22% and gross sales growth of 19%, compared to the previous corresponding period. Overall the impact of this increased investment during the year resulted in business unit EBDITA in line with FY 2011.

A key contributor to Freedom's growth during the year was the ongoing benefits of the dedicated gluten, wheat and nut free manufacturing facility near Leeton NSW, a facility which the Company believes is the only integrated scale manufacturing capability in Australia and overseas for cereals and snacks "free from" key allergens such as gluten, nuts and dairy.

In the later part of the 2012 year, Freedom completed the commissioning of its snack bar line, consistent with the strategy to leverage its Cereal base into breakfast snack alternatives, as well as meeting demand for "nut free" snacks. New product innovation and reformulation of existing snack bar lines is expected to deliver sales growth and efficiencies in the near term.

Dairy alternative beverage sales (soy, rice and almond) continued the trend from FY 2011 with volume growth of 27% and sales growth of 35% compared to the previous corresponding period reflected increased market share of the Australia's Own Organic brand from marketing investment and improved distribution.

As part of a focus on developing its range of beverages, the business launched an Australia's Own Organic branded Almond Milk reflecting increasing consumer awareness of health benefits of Almond based products.

In addition, in conjunction with Pactum Australia and Blue Diamond Growers of California, the business launched under licence the Blue Diamond Almond Breeze Milk range into the mainstream market in Australia. This product range has become the fastest growing Almond milk product in the Australian market.

In late June, the business secured ranging for 3 cereal products in Whole Food's Stores in USA, reflecting Freedom's unique point of differentiation in offering a Cereal range free of all common allergens to lowest detectable standards globally.

The focus for the business remains on increasing sales through growth in distribution channels and increased awareness of the brand and products across a broader consumer market. The business will continue to drive





category leadership of the health channel and support private label development that is complimentary to this both in Australia and internationally.

Aligned with the increasing sales base is a strong focus on improving sales margins and operational efficiencies at the Leeton site with the business progressing to meeting our benchmark 15% return on funds employed in the medium term.

Specialty Seafood

The Speciality Seafood business performed in line compared to the previous corresponding period, notwithstanding an inventory shortfall in Salmon in the 1st quarter, lower sales in New Zealand and increased competitor activity.



In Salmon, Paramount as the No 2 proprietary brand in the category, increased its share to the No 1 branded position in Pink Salmon segment ahead of John West and Own Brand labels.

Brunswick sardines maintained its No 1 brand leadership position in Australia and New Zealand.

While the business has seen the benefit of higher exchange rates on inventories purchased in \$USD and \$CAD, this has continued to assist in managing cost increases in salmon and sardine procurement, while facilitating increased trade investment.

The business continued to utilise the procurement power of Bumble Bee Foods of North America, with Bumble Bee securing inventory requirements through priority access to Salmon catch volumes. The business is focussed on driving category leadership of the speciality seafood channel through introducing new product opportunities from the Bumble Bee Foods procurement base and supporting private label supply in Specialty Seafood.



Pactum Australia

Pactum Australia which provides contract manufacture of long life (UHT) beverages for private label and proprietary customers delivered a strong sales and business EBDITA contribution.

Pactum Australia production volumes increased during the year to support the growth of the Freedom dairy alternative beverage range. The business continued to focus on increasing its mix of value added UHT products to a range of private label and proprietary customers.

As part of its growth strategy, Pactum is nearing completion of an approximate \$7 million capital program to expand its packaging capability at its southern Sydney site to provide portion pack UHT (200-330ml configuration) for value added beverages, with initial customer production to commence in November 2012.

The expansion positions Pactum as the only independent low cost contract manufacturer of a broad range of UHT products on the east coast of Australia, with capability to meet the increasing demands from its private label and proprietary customer base.

As foreshadowed in April, Pactum is investigating establishment of a new state-of-the-art UHT processing plant in South East Australia.

The primary focus of the new capacity will be on supply of high quality UHT dairy milk for export markets to proprietary and private label customers in South East Asia, including China. The new production capacity would enable the business to meet growing demand for UHT dairy milk, while

providing additional capacity for value added beverages at its Sydney facility. Pactum expects final feasibility to be completed by November 2012.

As a significant strategic growth platform going forward, the Company completed in April 2012 the acquisition of the 50% of the shares in Pactum, held by the Perich Group for \$6 million.

The business currently delivers financial returns above the Company's benchmark 15% return on funds employed.

The Group equity accounted 50% of the NPAT of Pactum for the nine months of 2012 for \$564K (\$841K 2010) and consolidated Pactum's EBDITA for three months.

STRATEGIC EQUITY ASSOCIATES

A2 Corporation Limited (A2C), 25.8% Equity Interest

The Company is the largest single shareholder in A2 Corporation (A2C). A2C owns and commercialises unique and comprehensive intellectual property rights relating to a2™ brand milk and related dairy products in international markets.

a2™ brand milk is the fastest growing milk brand in the Australian market and the major driver of category growth nationally, accounting for in excess of 5.0% of grocery channel market share by value.

A2C recently took important steps towards the marketing of its products in the UK and Ireland by forming a partnership with Robert Wiseman Dairies, Britain's largest fresh milk company. A launch of a2™ brand milk in the UK has been scheduled for September 2012.

A2C is separately advancing plans to launch an a2™ infant formula product into the Chinese market, in conjunction with a strong local marketing partner.

In March, A2C successfully raised NZ\$5.2m in capital at an issue price of NZ\$0.37 cents per share to provide additional flexibility for growth.

A2C announced in April that it is undertaking a strategic review of its options to accelerate growth and maximise shareholder value. This review is being carried out in light of the Company's strong growth options as well as approaches received from parties potentially interested in partnering with A2C.

In July 2011, FNP announced that under the terms of an option agreement between A2C and FNP, FNP subscribed for 18.7million fully paid ordinary shares in A2C at a price of NZ\$0.13 (A\$0.11) for a total consideration of A\$2.06 million, which resulted in FNP increasing its shareholding in A2C to become the largest single shareholder in A2C.

A2C is listed on the alternative market (NZAX) of the New Zealand Stock Exchange (NZX:ATM), with a market capitalisation (based on average price of NZ\$0.49 between 30 June and 27 September 2012) of approximately NZ\$299 million (A\$233 million), implying a value for FNP's 25.8% investment of approximately A\$60 million, materially above the book value of approximately A\$12.3 million and in excess of FNP's current quoted market capitalisation.

The Company equity accounted 25.8% of the estimated NPAT of A2C for the twelve months of \$650K (\$295K 2011).

Capital Management

The Company's Net Debt / Equity at year end was 82% from 36% at June 2012, reflecting the financing of A2C share option subscription in July 2011, acquisition of 50% of Pactum Australia and assumption of Pactum's finance facilities including financing for new processing and packaging capacity coming on line in FY13.



The Company has received notification from the Perich Group that they intend to exercise 15.9m ordinary share options with an exercise price of \$0.40 cents for a total consideration of \$6.3m. The consideration will be applied to reduction of the outstanding short term loans with the Perich Group.

The Perich Group is expected to exercise its options on or before 31st October 2012.

On the basis that the Company was in receipt of the option exercise funds at 30th June 2012, the net debt / equity ratio at 30th June would have materially reduced from 82% to 60%. The Company continues to repay debt through amortisation of bank facilities of approximately \$3.5 million per annum.

The Company had \$10.7 million of debtor finance facilities classified under accounting standards as current debt. The debtor finance facilities form part of the Company's medium term financing facilities not due until December 2013.

Dividends

As foreshadowed at the half year, with the continued improvement in group business units' performance, the Company will pay a final fully franked dividend for FY 2012 of \$0.01 per ordinary share, consistent with the total dividend (comprising interim and final) paid for the FY 2011 financial year. The dividend will be paid in November 2012.

Ordinary share dividend growth will be in line with the improving financial returns of the Company.

The Company will pay a fully franked converting preference share dividend to be paid in accordance with the terms of the converting preference shares in early November 2012.

Outlook

The Company continues to make good progress in the development of its unique business platforms in specialised areas of the food market, with two key growth opportunities in Freedom Foods and Pactum Australia, a stable business base in Specialty Seafood and a strategic opportunity in A2C.

The expansion of packaging capabilities in Pactum provides opportunity to increase sales and profitability through meeting the increasing demands of its private label and proprietary customer base. Additional opportunities are being explored to increase exposure to value added beverages for growing export markets in China and SE Asia. The consolidation of Pactum will assist in building more critical mass in earnings and cashflow of the group.

The strategic investment in A2C provides the Company and its shareholders a potentially significant value creation opportunity through A2C's growth in Australia and international markets.

Overall the Company anticipates improved sales, operating profitability and return on funds employed in the FY 13 financial year.



Rory J F Macleod
Managing Director
Freedom Foods Group Limited
+612 9526 2555



■ Directors' Report

Your Directors submit the financial report of Freedom Foods Group Limited (the Company) for the year ended 30 June 2012. In order to comply with the provisions of the Corporations Act 2001, the Directors' report is as follows:

Directors

For the names and particulars of the Directors of the Company during or since the end of the financial year, refer to the Corporate Governance Statement.

Company Secretary

Mr Rory J F Macleod held the position of Company Secretary during and at the end of the financial year. He has been with the Company for over 9 years and is the Managing Director.

Principal activities

The principal activities of the consolidated entity during the financial year were:

- manufacture, distribution and marketing of allergen free cereals, nutritional snacks and biscuits;
- manufacture and distribution of long life beverages;
- distribution and marketing of canned seafood;
- investment in branded dairy milk manufacture, marketing and distribution activities.

There were no significant changes in the nature of the principal activities during the financial year.

Review of operations

The consolidated entity's profit attributable to equity holders of the Company, after providing for income tax, amounted to \$3,012,000 (2011 profit: \$4,387,000).

Refer to the commentary in the Managing Director's Review of Operations.

Dividends paid or recommended

In respect of the financial year ended 30 June 2012, the Directors are recommending that a final ordinary dividend of \$0.01 per share be paid in November 2012 and a converting preference share (CRPS) dividend of \$0.014 per CRPS be paid at the beginning of November 2012.

Significant changes in state of affairs

During the financial year, Pactum Australia (Pactum) was consolidated into the Company through the acquisition of the 50% of the shares in Pactum held by the Perich Group. The net purchase consideration for the shares was \$6m. The Company believes Pactum represents a significant strategic growth opportunity as well as providing synergies in servicing common customers and materials purchasing with the Company's Freedom Foods business.

The acquisition is expected to provide the Company with a number of benefits including:

- full consolidation of the financial results and access to 100% of the cashflows of Pactum;
- participate in potential sales and earnings growth opportunities provided by the expansion of Pactum's packaging capabilities at its southern Sydney site from late 2012;
- simplify the Group's reporting and corporate structure; and
- the transaction is expected to be earnings accretive in its first year of full ownership in FY 2013.

Subsequent Events

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the consolidated entity, the results of those operations, or the state of affairs of the consolidated entity.

Future developments

Likely developments in the operations of the consolidated entity and the expected results of these operations have not been included in this report as the Directors believe, on reasonable grounds, that inclusion of such information would be likely to result in unreasonable prejudice to the consolidated entity.

Environmental regulations

The consolidated entity's operations are subject to environmental regulation under the law of the Commonwealth (AQIS) and the State (Workcover, EPA, Sydney Water, Safe Food NSW) and local council regulations.

- The consolidated entity operates under a Dangerous Goods Licence issued by Workcover.
- There were no breaches of environmental laws, regulations or permits during the year.
- The consolidated entity is currently operating in accordance with local council consent in regard to hours of operation.

Indemnification of officers and auditors

The Company has not, during or since the financial year, in respect of any person who is or has been an officer or auditor of the Company or a related body corporate:

- indemnified or made any relevant agreement for indemnifying against liability incurred as an officer, including costs and expenses in successfully defending legal proceedings; or
- paid or agreed to pay, a premium in respect of a contract insuring against a liability incurred as an officer for the costs or expenses to defend legal proceedings; with the exception of the following matter:

During the financial year the Company paid premiums to insure each of the Directors against liabilities for costs and expenses incurred by them in defending any legal proceedings arising out of their conduct while acting in the capacity of an officer of the Company. The contract of insurance prohibits disclosure of the nature of the liability and the amount of the premium.

Rounding off of amounts

The Company is an entity to which ASIC Class Order 98/0100 applies. Accordingly amounts in the financial report have been rounded off to the nearest thousand dollars, unless otherwise stated.

Meetings of Directors

During the financial year 14 meetings of Directors (including committees) were held.

The following persons acted as Directors of the company during or since the end of the financial year with attendances to meetings of Directors as follows:

	Directors Meeting		Audit, risk & compliance committee meetings		Remuneration & nomination committee meetings	
	Eligible to attend	Attended	Eligible to attend	Attended	Eligible to attend	Attended
P.R. Gunner	10	10	-	-	2	2
G.H. Babidge	10	9	2	1	1	1
A.M. Perich	10	7	-	-	-	-
R. Perich	10	9	2	2	2	2
M. Miles	10	10	2	2	-	-
R.J.F. Macleod	10	10	2	-	-	-
M.R. Perich (alternate director)	10	9	-	-	-	-

Remuneration report - audited

This report details the nature and amount of remuneration for each Director and the Executives receiving the highest remuneration.

Key management personnel include:

P.R. Gunner - Chairman and Non-Executive Director
 R.J.F. Macleod - Managing Director
 G.H. Babidge - Non-Executive Director
 A.M. Perich - Non-Executive Director
 R. Perich - Non-Executive Director
 M. Miles - Non-Executive Director
 M. Bracka - CEO Freedom Brands
 A. Haddad - CEO Pactum Australia
 M. Gauci, Operations Manager Pactum Australia
 P. Brown - Executive General Manager Sales, Freedom Brands
 P. Bartier - National Supply Chain Manager, Freedom Brands

Remuneration policy

Remuneration arrangements for key management personnel of the Company and Group ("the Directors and Executives") are set competitively to attract and retain appropriately qualified and experienced Directors and Executives. As part of its agreed mandate, the Remuneration and Nomination Committee obtains independent advice when required on the appropriateness of remuneration packages given trends in comparable companies and the objectives of the consolidated entities remuneration strategy.

The remuneration structures explained below are designed to attract suitably qualified candidates. The remuneration structures take into account:

- The capability and experience of the Directors and Executives;
- The Directors and Executives' ability to control the relevant operational performance; and
- The amount of incentives within each Director and Executive's remuneration.

Managing Director and Executives

Fixed remuneration consists of base remuneration (which is calculated on a total cost basis and includes any FBT charges related to employee benefits including motor vehicles), as well as employer contributions to superannuation funds.

The Managing Director and Executives remuneration levels are reviewed annually by the Remuneration and Nomination Committee through a process that considers the overall performance of the Group.

Performance based remuneration

Performance based remuneration is at the discretion of the Remuneration and Nomination Committee. These can take the form of share options or cash bonuses. During the year, cash bonuses were paid to A Haddad (Pactum Australia) and M Gauci (Pactum Australia) and 6,250,000 options were granted to RJF Macleod, M Bracka and A Haddad under the Company's Employee Share Option Plan (ESOP).

The ESOP allows the Company to grant options over shares to all directors (excluding Ron and Tony Perich) and permanent full time or part time employees, or their respective nominees, of a company in the group (Group Companies), which includes related bodies corporate of the Company and a body corporate in which the Company has voting power of 20% or more, whom the Board determines to be eligible to participate. The Board believes that Options granted are appropriate to aligning key executive performance with long term performance and growth of the Company.

Options are valued using the binomial method.

Non-Executive Directors

The maximum aggregate amount of fees that can be paid to Non-Executive Directors is subject to approval by shareholders at the Annual General Meeting. Total fees for all Non-Executive Directors, last voted upon by shareholders was in October 2006, was not to exceed \$300,000 in total. Total fees paid to Non-Executive Directors for 2012 was \$181,033 (2011: \$158,800). To align director interests with shareholder interests, the Directors are encouraged to hold shares in the Company.

The Chairman receives twice the base fee of Non-Executive Directors. Non-Executive Directors do not receive performance related remuneration. Directors' fees cover all main Board activities. Non-Executive Directors who sit on the Remuneration and Nomination Committee and the Audit, Risk and Compliance Committee receive an additional payment of \$1,000 and the Chairman of each receives \$2,000. There are no termination or retirement benefits for Non-Executive Directors.

Service agreements

Neither the Managing Director or any other Executive has a fixed term contract. All senior executive management are employed under contract. The agreements outline the components of the remuneration paid to executives including annual review. The agreements do not obligate the business to increase fixed remuneration, pay a short term incentive, make termination benefits or offer a long term incentive in any given year. The Company may terminate the contract at any time without notice if serious misconduct has occurred. Where termination with cause occurs, the executive is only entitled to that portion of remuneration that is fixed, and only up to the date of termination. The agreements may be terminated by written notice from either party or by the employing entity within the Group making a payment in lieu of notice. The notice periods are 9 months for the Managing Director and 6 months for CEO Freedom Brands and CEO Pactum Australia. Other notice periods for other executives is between 1 and 2 months.

Company performance, shareholder wealth and directors and senior management remuneration

The remuneration policy of the company and group through short term (cash bonuses) and long term incentive structures (employee share options) aligns the remuneration of the Managing Director and senior Executives to long term performance and growth of the Company and development of shareholder wealth.

The following table shows the revenue, profits, dividends and earnings per share for the past five years for the consolidated entity.

	2012	2011	2010	2009	2008
Revenue (\$000s)	58,132	45,256	44,071	48,596	54,082
Net Profit / (Loss) After Tax (\$000s)	3,012	4,387	3,357	1,320	956
Ordinary Dividends Per Share (cents)	0.50	0.50	-	1.00	2.00
CRPS Dividends Per Share (cents)	3.40	1.00	-	-	-
Basic Earnings per Share (cents)	3.9	5.7	5.0	2.4	2.0

The Remuneration and Nomination Committee considers that the Company's remuneration structure is appropriate to building shareholder value in the medium term.

Directors and executive officers emoluments

The benefits of each Director who held office and other key management personnel for the year ended 30 June 2012 are as follows:

2012	Short-term employee benefits					Post employ- ment benefits	Share based payments		% of total being
Directors	Salary	Directors' Fees	Committee Fees	Other	Non-cash Benefits	Superannuation Contributions	Options	Total	Options
	\$	\$	\$	\$	\$	\$	\$	\$	
P.R. Gunner	-	61,000	2,000	-	-	5,670	-	68,670	-
R.J.F. Macleod	259,800	-	-	-	-	15,775	76,088	351,663	22%
G.H. Babidge	-	20,333	1,000	-	-	2,880	-	24,213	-
A.M. Perich	-	31,700	1,000	-	-	-	-	32,700	-
R. Perich	-	30,000	2,000	-	-	2,880	-	34,880	-
M. Miles	-	30,000	2,000	-	-	2,880	-	34,880	-
Executive Officers									
M Bracka (CEO, Freedom Brands)	309,800	-	-	-	-	15,775	60,870	386,445	16%
A. Haddad (1) (CEO, Pactum Australia)	59,150	-	-	62,000	-	5,066	53,261	179,477	30%
P. Brown (Executive General Manager Sales)	164,220	-	-	-	-	14,780	-	179,000	-
P. Bartier (National Supply Chain Manager)	159,204	-	-	-	-	13,056	-	172,260	-
M. Gauci (2) (Operations Manager)	33,935	-	-	31,200	-	3,800	-	68,935	-
	986,109	173,033	8,000	93,200	-	82,562	190,219	1,533,123	12%

- (1) Salary is for the period from 1 April 2012 to 30 June 2012 during which Pactum was a subsidiary of the Group. Other is bonus of \$62,000.
- (2) Salary is for the period from 1 April 2012 to 30 June 2012 during which Pactum was a subsidiary of the Group. Other is bonus of \$31,200.

2011	Short-term employee benefits					Post employment benefits	Share based payments		% of total being
Directors	Salary	Directors' Fees	Committee Fees	Other	Non-cash Benefits	Superannuation Contributions	Options	Total	Options
	\$	\$	\$	\$	\$	\$	\$	\$	
P.R. Gunner	-	60,000	3,000	-	-	5,670	-	68,670	-
R.J.F. Macleod	259,800	-	-	-	-	15,199	43,680	318,679	14%
G.H. Babidge (1)	64,133	-	-	75,425	-	2,533	43,680	185,771	10%
A.M. Perich	-	31,800	-	-	-	1,125	-	32,925	-
R. Perich	-	30,000	2,000	-	-	2,880	-	34,880	-
M. Miles	-	30,000	2,000	-	-	2,880	-	34,880	-
Executive Officers									
M Bracka (2) (Chief Operating Officer)	232,351	-	-	-	-	11,399	-	243,750	-
P. Wilson (3) (General Manager Leeton Manufacturing Operations)	151,000	-	-	-	-	-	-	151,000	-
P. Bartier (National Supply Chain Manager)	148,409	-	-	-	-	11,890	-	160,299	-
P. Brown (Executive General Manager Sales)	162,385	-	-	-	-	12,444	-	174,829	-
C. Pensini (4) (Manufacturing and Operations Manager)	137,614	-	-	-	-	11,728	-	149,342	-
	1,155,692	151,800	7,000	75,425	-	77,748	87,360	1,555,025	6%

- (1) Other is payment for leave and other statutory entitlements relating to change in role from executive to non executive director in September 2010
- (2) Commenced 17 October 2010
- (3) Resigned April 2011
- (4) Resigned 30 June 2012

No Director or senior management person appointed during the year received a payment as part of his or her consideration for agreeing to hold the position.

Bonus payments as compensation for the current financial year

Bonus payments are payable to Pactum Australia Pty Limited employees with respect to the financial year ended 30 June 2012.

Employee share options

During the financial year share options have been granted to key management personnel of the Company and consolidated entity as part of their remuneration.

Details of unissued shares or interests under option granted to key management personnel as at the date of this report are:

Issuing entity	Number of shares under option	Class of shares	Exercise price of options	Expiry date of options
Freedom Foods Group Limited (i)	6,250,000	Ordinary	\$0.40	1 February 2017

Grant date	Fair value at grant
(i) Issued 1 February 2012	\$0.12

Recipients (i)	Name	Number	Fair Value (\$)	Conditions
Issued 1 February 2012	R.J.F. Macleod	2,500,000	300,000	Employment
Issued 1 February 2012	M. Bracka	2,000,000	240,000	Employment
Issued 1 February 2012	A. Haddad	1,750,000	210,000	Employment

There are no further performance criteria that need to be met in relation to options granted. Options vest over a period of 3 years and relate to an employee's service period only.

The holders of these options do not have the right by virtue of the option, to participate in any share issue or interest issue of any other body corporate or registered scheme.

Directors' shareholding

Refer to Principle 2 "Structure of the Board to add value" in the Corporate Governance Statement.

Non-audit services

During the year Deloitte Touche Tohmatsu, the auditors have performed certain other services in addition to their statutory duties. With respect to the non-audit services provided during the year by the auditor, the Board has considered written advice provided and a recommendation of the Audit, Risk and Compliance Committee. The Board is satisfied that the provision of those non-audit services during the year by the auditor is compatible with, and did not compromise, the auditor independence requirements of the Corporation Act 2001 for the following reasons:

- all non-audit services were subject to the corporate governance procedures adopted by the Company and have been reviewed by the Audit, Risk and Compliance Committee to ensure they do not impact the integrity and objectivity of the auditor; and
- the non-audit services provided do not undermine the general principles relating to auditor independence as set out in the Code of Conduct APES 110 Code of Ethics for Professional Accountants issued by The Accounting Professional & Ethical Standards Board, including reviewing or auditing the auditor's own work, acting in a management or decision-making capacity for the company, acting as advocate for the company or jointly sharing economic risks and rewards.

Details of the amounts paid/payable to the auditor of the consolidated entity, Deloitte Touche Tohmatsu for audit and non-audit services provided during the year are set out below:

	Consolidated	
	2012 \$	2011 \$
Audit Services		
Auditors of the Company - Deloitte Touche Tohmatsu		
- audit and review of financial reports	209,010	171,740
- taxation advice	72,937	58,952
- research and development advice	34,504	19,751
	316,451	250,443

Auditor's independence declaration

A copy of the auditor's independence declaration as required under Section 307C of the Corporations Act follows the Directors' Report.

Proceedings on behalf of Company

No person has applied for leave of Court to bring proceedings on behalf of the Company or intervene in any proceedings to which the Company is a party for the purpose of taking responsibility on behalf of the Company for all of those proceedings.

Signed in accordance with a resolution of the Board of Directors made pursuant to s.298(2) of the Corporations Act 2001.

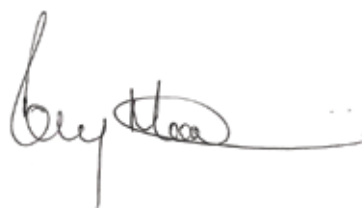
On behalf of the Directors



Perry Gunner

Chairman

Dated at Sydney 28 September 2012



Rory J F Macleod

Managing Director

■ Lead Auditor's Independence Declaration



Deloitte Touche Tohmatsu
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The Board of Directors
Freedom Foods Group Limited
80 Box Road
TAREN POINT NSW 2229

Dear Board Members

Freedom Foods Group Limited

In accordance with section 307C of the Corporations Act 2001, I am pleased to provide the following declaration of independence to the directors of Freedom Foods Group Limited.

As lead audit partner for the audit of the financial statements of Freedom Foods Group Limited for the financial year ended 30 June 2012, I declare that to the best of my knowledge and belief, there have been no contraventions of:

- (i) the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- (ii) any applicable code of professional conduct in relation to the audit.

Yours sincerely

A handwritten signature in dark ink that reads "Deloitte Touche Tohmatsu".

DELOITTE TOUCHE TOHMATSU

A handwritten signature in dark ink that reads "Catherine Hill".

Catherine Hill

Partner
Chartered Accountants
Sydney, 28 September 2012

Liability limited by a scheme approved under Professional Standards Legislation.
Member of Deloitte Touche Tohmatsu Limited

■ Corporate Governance Statement

Freedom Foods Group Limited (the Company) is committed to implementing the highest possible standards of corporate governance and ensures, wherever possible, that its practices are consistent with the Second Edition of the Australian Securities Exchange (ASX) Corporate Governance Council's Principles and Recommendations.

Each of the eight principles are listed in turn. In certain circumstances, due to the size and stage of development of the Company and its operations, it may not be practicable or necessary to implement the ASX Principles in their entirety. In such instances, the Company will identify the areas of divergence. The Corporate Governance Statement, policies and Charters are published on the Company's website: <http://www.ffgl.com.au>.

Principle 1

Lay solid foundations for management and oversight by the Board

The Board's responsibilities are encompassed in a charter which is published on <http://www.ffgl.com.au> (the Company's website). The Board is responsible for, and has the authority to determine, all matters relating to the strategic direction, policies, practices, establishing goals for management and the operation of the Company. Without intending to limit this general role of the Board, the specific functions and responsibilities of the Board include:

- (1) oversight of the Company, including its control and accountability systems;
- (2) appointing and removing the Managing Director (or equivalent) for the ongoing management task of developing and implementing suitable strategies consistent with the Company's policies and strategic direction, including approving remuneration of the Managing Director and remuneration policy and succession plans for the Managing Director;
- (3) ratifying the appointment and, where appropriate, the removal of the CFO (or equivalent) and the Company Secretary;
- (4) reviewing and determining the strategic direction and policies of the Company, the allocation of resources, planning for the future and succession planning;
- (5) reviewing and ratifying systems of risk management and internal compliance and control, codes of conduct and legal compliance;
- (6) monitoring executive management performance and implementation of strategy and ensuring appropriate resources are available;
- (7) approving and monitoring the progress of major capital expenditure, capital management and acquisitions and divestitures;
- (8) continuously monitoring and overseeing the Company's financial position; and

- (9) approving and monitoring financial and other reporting.

Key responsibilities of the Board include the overseeing of the strategic direction of the Company, determining its policies and objectives and monitoring executive management performance. The Board adopts a three-year business plan and a 12 month operating plan for the Company. Financial results and general performance are closely monitored against the operating plan objectives.

To assist in carrying out its responsibilities, the Board has established the following committees of its members. They are:

- (1) Audit, Risk and Compliance Committee; and
- (2) Remuneration and Nomination Committee.

The responsibilities delegated by the Board to the Company's management, as set out in the Company's Statement of Delegated Authority, include managing the day-to-day operations of the Company and Consolidated entities. The Statement of Delegated Authority has been posted to the Company's website (<http://www.ffgl.com.au>).

The Managing Director and Senior Executive management have service contracts and position descriptions respectively setting out their duties, responsibilities, and conditions of service and termination entitlements. Any new Directors appointed will receive formal letters of appointment setting out the key terms, conditions and expectations of their appointment.

The Managing Director and Senior Executive management are subject to a formal performance review process on an annual basis. The Remuneration and Nomination Committee reviews the performance of the Managing Director and Senior Executive management against clear performance objectives. Principal and secondary objectives for the financial year have been established

which are evaluated against and includes monthly monitoring of performance. A performance evaluation was undertaken in August 2012 in accordance with the process disclosed.

Principle 2

Structure of the Board to add value

The Board determines the Board's size and composition, subject to limits imposed by the Company's Constitution. The Constitution provides for a minimum of three Directors and a maximum of ten. At this time the Board comprises of six Directors (excluding alternate Director), two of whom are non-executive independent Directors including the Chairman. A Director is deemed to be independent if he or she is a Non-Executive Director and:

- (1) is not a substantial shareholder;
- (2) has not been employed in an executive capacity in the Company in the last three years;
- (3) has not acted as a material consultant to the Company in the last three years;
- (4) is not a material supplier or customer of the Company;
- (5) has no material contractual relationship with the Company;
- (6) has not served on the Board for a period which could materially interfere with his or her ability to act in the best interests of the Company; and
- (7) is free from any interest which could materially interfere with his or her ability to act in the best interests of the Company.

The test of independence for Directors is set out in detail under section 4 of the Board Charter, which has been posted on the website of the Company: (<http://www.ffgl.com.au>). Materiality thresholds referred to above are assessed on a case-by-case basis.

Whilst the Board is not structured with a majority of independent directors in terms of the ASX Corporate Governance Council's discussion of independent status, the Board believes that the Directors are able, and do make, quality and independent judgement in the best interests of the Company on all relevant issues before the Board. The Board considers that the Company is not currently of a size, nor are its affairs of such complexity to justify the expense of the appointment of a majority of independent Directors.

The Board aims to attract and maintain a Board which has an appropriate mix of skills, experience, expertise and diversity.

The names and particulars of the Directors of the Company during or since the end of the financial year are:

Mr P.R. Gunner

Chairman (Non-Executive), Age 65. Appointed in April 2003, Director 9 years.

B.Ag.Sc - is former Chairman and CEO of Orlando Wyndham Wine Group, a current Director of A2 Corporation, Deputy Chairman of Viterra Inc and Director of Australian Vintage Ltd. Appointed Chairman in July 2006. Chairman of the Remuneration & Nomination Committee.

Interest in shares and options are 510,732 ordinary shares, 159,604 convertible redeemable preference shares and 159,604 \$0.40 options over ordinary shares. Measured against the independence criteria adopted by the Company, Mr. Gunner is considered an independent Director.

Mr R.J.F. Macleod

Managing Director Age 44. Appointed Director in May 2008, Director 4 years.

B.Econ (Hons) - currently Managing Director and director of all Group entities. Mr Macleod has been with the group for the past 9 years, responsible for strategic and corporate development and finance and administration. Former Senior Director, corporate finance for UBS in Australasia and Europe where he gained extensive experience in strategy and commercial development, mergers and acquisitions and corporate analysis.

Interest in shares and options are 182,775 ordinary shares, 6,666 convertible redeemable preference shares, 6,666 \$0.40 options over ordinary shares and 2,500,000 options (exercisable at \$0.40) under the group employee share option scheme. Mr Macleod, being Managing Director of the Company, is not considered independent.

Mr G.H. Babidge

Non Executive Director, Age 59. Appointed Director in January 2002, Director 10 years.

B.Comm., ACA – extensive public company experience within the food industry. Currently Managing Director of A2 Corporation Limited. Former Managing Director of Freedom Foods Group Limited, former CEO of the major milling and baking group, Bunge Defiance and many years Managing Director of the dairy interests of National Foods Limited.

Interest in shares and options are 98,057 ordinary shares, 30,643 convertible redeemable preference shares, 30,643 \$0.40 options over ordinary shares. Mr Babidge, being a former Executive Officer of the Company within the past 3 years, is not considered independent.

Mr A.M. Perich

Director (Non-Executive), Age 71. Appointed Director in July 2006, Director 6 years.

Member of the Order of Australia - Joint Managing Director of Arrovest Pty Limited, Leppington Pastoral Company, one of Australia's largest dairy producers, and various other entities associated with Perich Enterprises Pty Limited. He is also a property developer, farmer and business entrepreneur. Outside of the Perich Group Mr. A.M. Perich holds a number of other directorships which include, Greenfields Narellan Holdings, East Coast Woodshavings Pty Limited, Breeders Choice Woodshavings Pty Limited, Austral Malaysian Mining Limited, Pulai Mining Sdn Bhd (Malaysia) and Inghams Health Research Institute. Memberships include Narellan Chamber of Commerce, Narellan Rotary Club, Urban Development Institute of Australia, Urban Taskforce, Property Council of Australia, past President of Narellan Rotary Club and Past President of Dairy Research at Sydney University.

Interest in shares and options are 51,620,094 ordinary shares, 15,995,142 convertible redeemable preference shares and 15,995,142 \$0.40 options over ordinary shares. Being a substantial shareholder of the Company, Mr. A.M. Perich is not considered an independent Director.

Mr R. Perich

Director (Non-Executive), Age 69. Appointed Director in April 2005, Director 7 years.

Joint Managing Director of Arrovest Pty Limited, Leppington Pastoral Company, one of Australia's largest dairy producers, and various other entities associated with Perich Enterprises Pty Limited. He is also a property developer, farmer and business entrepreneur. Former Director of United Dairies Limited. Appointed Director in April 2005. Member of the Audit, Risk & Compliance Committee and member of the Remuneration & Nomination Committee.

Interest in shares and options are 51,620,094 ordinary shares, 15,995,142 convertible redeemable preference shares and 15,995,142 \$0.40 options over ordinary shares. Being a substantial shareholder of the Company, Mr. R. Perich is not considered an independent Director.

Mr M. Miles

Director (Non-Executive), Age 63. Appointed Director in November 2006, Director 5 years.

B.Sc (Hons) F.I.B.D. - former Vice President of Carlton and United Breweries and Foster's Group, former Director of Carlton & United Breweries & its subsidiaries and former Chairman of South Pacific Distilleries, Fiji. Member of the

Strategic Planning Committee of the Institute of Brewing and Distilling Asia Pacific. Chairman of Audit, Risk & Compliance Committee and member of the Remuneration and Nomination Committee.

Interest in shares and options are 212,812 ordinary shares, 64,584 convertible redeemable preference shares and 64,584 \$0.40 options over ordinary shares. Measured against the independence criteria adopted by the Company, Mr. Miles is considered an independent director.

Mr M.R. Perich

Alternate Director (Non-Executive), Age 37. Appointed Alternate Director for A.M Perich and R. Perich in March 2009, Director 3 years.

B AppSci (SysAg), Director of Arrovest Pty Limited, Leppington Pastoral Company, one of Australia's largest dairy producers, and various other entities associated with Perich Enterprises Pty Limited. Former Director of Contract Beverages Packers of Australia Pty Limited, a joint venture controlled equally by the Company and Arrovest, Director of Australian Dairy Conference and Dairy NSW, Vice President of Dairy Research Foundation and Graduate Member of the Australian Institute of Company Directors post nominals.

Interest in shares and options are 51,620,094 ordinary shares, 15,995,142 convertible redeemable preference shares and 15,995,142 \$0.40 options over ordinary shares. Being a substantial shareholder of the Company, Mr. M. Perich is not considered an independent Director.

In order to facilitate independent judgement in decision making, each Director may seek independent professional advice at the Company's expense. If advice is sought by the Chairman, he must obtain board approval if the fees for such advice exceeds \$50,000 (exclusive of GST), such approval is not to be unreasonably withheld. Where advice is sought by the other Directors, prior written approval by the Chairman is required but approval will not be unreasonably withheld. If the Chairman refuses to give approval, the matter must be referred to the Board. All Directors are made aware of the professional advice sought and obtained.

There is a clear division of responsibility between the Chairman and Managing Director.

The Remuneration and Nomination Committee of the Board comprises of three Non-Executive Directors-Messrs. P.R Gunner, R.Perich and G Babidge. Two out of three committee members are independent. Mr Gunner, who is an independent Director, is the Committee Chairman. The Committee Charter which has been posted on the website of the Company: <http://www.ffgl.com.au> details out the

process and timing for re election of directors. The Board's policy for nomination and appointment of Directors also forms part of the Charter.

The Company Constitution states that at each Annual General Meeting (AGM) one-third of the Directors for the time being, or if their number is not three or a multiple of three, then the nearest number greater than one-third, shall retire from office. A retiring Director shall be eligible for re-election. No Director (other than a Managing Director) may hold office without re-election past the third annual general meeting following their appointment or three years, whichever is longer or, in the case of a Director appointed by the Directors as an additional Director or to fill a casual vacancy, past the next annual general meeting of the company. Any Director appointed by the Board since the 1st AGM must stand for election at the next AGM.

The Remuneration and Nomination Committee is responsible for ensuring that the Board is of a size and composition that allows for:

- (1) decisions to be made expediently;
- (2) a range of different perspectives to be put forward regarding issues before the Board;
- (3) a range of different skills to be brought to Board deliberations; and
- (4) Board decisions to be made in the best interests of the Company as a whole rather than of individual shareholders or interest groups.

The Committee's functions are to review and report to the Board on:

- remuneration policy for the entire consolidated entity (including Managing Director, Senior Executives and Non-Executive Directors);
- identifying nominees for Directorships and other key Executive appointments;
- assessing Director competencies;
- evaluating the Board's performance annually; and
- remuneration policies and practices.

The Remuneration and Nomination Committee is responsible for the:

- (1) evaluation and review of the performance of the Board (excluding the Chairman);
- (2) evaluation and review of the performance of individual Directors;
- (3) review of and making of recommendations on the size and structure of the Board; and
- (4) review of the effectiveness and programme of Board meetings.

A review of the performance of the individual Directors occurs each year. The Board undertook an evaluation of itself and its committees in August 2012, with all Directors providing input as to the effectiveness of the board processes, meetings, composition and reporting with Directors having an opportunity to discuss and comment on such matters with the Chairman. The Board review its performance and composition on an annual basis to ensure that it has the appropriate mix of expertise and experience. The Board also reviews the performance and composition of its committees on an annual basis.

The Committee meets as frequently as required and at least once a year. The quorum for such meetings is two members, at least one of whom shall be independent. Details of the Committee members' attendance at Committee meetings are set out in the Directors' Report.

Subject to normal privacy requirements, each Director has the right of access to all of the Company's records, information and senior Executives. They receive regular detailed reports on financial and operational aspects of the Company's business and may request elaboration or explanation of these reports at any time. New Directors undergo an induction process in which they are given a full briefing of the operations of the Company. Where possible, this includes meetings with key Executives, tours of the operating sites (if practicable), provision of an induction package containing key corporate information and presentations. Directors and Executives are encouraged to broaden their knowledge of the Company's business and to keep abreast of developments in business more generally by attendance at relevant courses, seminars, conferences, etc. The Company meets expenses involved in such activities.

Names of Members of Committees

	Remuneration and Nomination Committee	Audit Risk and Compliance Committee
P.R. Gunner	✓	-
G.H. Babidge	✓	✓
A.M. Perich	-	-
R. Perich	✓	✓
M. Miles	-	✓
R.J.F. Macleod	-	-

Principle 3

Promote ethical and responsible decision-making

The Directors acknowledge the need for, and continued maintenance of, a high standard of corporate governance

practices and ethical conduct by all Directors and employees. In maintaining its ethical standards, the Company will:

- (1) behave with integrity in all its dealings with customers, shareholders, employees, suppliers, business partners and the community;
- (2) ensure its actions comply with applicable laws and regulations;
- (3) not engage in any activity that could be construed to involve an improper inducement;
- (4) achieve a working environment where:
 - (i) equal opportunity is rigorously practised;
 - (ii) harassment and other offensive forms of behaviour are not tolerated;
 - (iii) confidentiality of commercially sensitive information is protected; and
 - (iv) employees are encouraged to discuss concerns and ethical behaviour with Directors and senior Executives.

The Board, senior Executives and all employees of the Company are committed to implementing this Code of Ethics and each individual is accountable for such compliance. A copy of the Code is made available to Directors, employees, contractors and relevant personnel on the Company's website: <http://www.ffgl.com.au>.

Senior Executive management is responsible for establishing, implementing and reviewing the effectiveness of the Code of Ethics as well as for overseeing that all of the Company's employees and contractors understand, and act in accordance with the Code.

The Board has implemented a range of procedures designed to oversee that the Company complies with the law and achieves high ethical standards in identifying and resolving or managing conflicts of interest. All Directors must advise the Chairman of all business dealings with the Company.

As a part of active promotion of ethical behaviour, any behaviour that does not comply with the Code must be duly reported. Protection will be provided for those who report violations in good faith.

The Company's Securities Trading Policies for Directors and senior executives generally allow Directors and senior executives to deal in the Company's securities other than the following:

- a. from 1 month prior to the release of the annual or half yearly accounts;

- b. within the period of 1 month prior to the issue of a prospectus; and
- c. where there is price sensitive information that has not been disclosed because of an ASX Listing Rule exemption; and
- d. any additional period arising from time to time that the Board imposes a prohibition on trading by Key Management Personnel as an 'ad-hoc' prohibition on trading of Securities. Further details of the policies are available on the website of the Company: <http://www.ffgl.com.au>.

Diversity Policy

In accordance with the ASX Corporate Governance Recommendations on diversity, the Board established a diversity policy in the 2012 financial year which includes:

- a. a requirement that the Board establish measurable objectives for achieving gender diversity; and
- b. a requirement for the Board to assess annually both the gender objectives and the progress in achieving them.

This policy once adopted will be available on the website of the Company <http://www.ffgl.com.au> and assessments will be reported in the annual report.

The Company acknowledges the positive outcome that can be achieved through a diverse workforce and is committed to actively managing diversity as a means of enhancing the Company's performance.

The Board will establish measurable objectives for achieving gender diversity in the upcoming financial year and will report on the progress in achieving them in the following years annual report.

As at 30 June 2012, the proportion of women employed by the Company was as follows:

- Board of Directors: 0%
- Senior Executive positions: 0%
- Total Company workforce: 35%

Principle 4

Safeguard integrity in financial reporting

The Board has established an Audit, Risk and Compliance Committee comprising three Non-Executive Directors, with appropriate experience. Every member of the Committee must be able to read and understand financial

statements with experience in financial and accounting matters. Currently, the Committee comprises of Mr M. Miles (Chairman), Mr R. Perich and Mr G H Babidge. One out of the three Committee members are independent. The Chairman of the Committee is an independent Director and is not Chairman of the Board.

The Managing Director, other senior management and external audit partner attend Committee meetings at the discretion of the Committee.

The external auditors have a direct line of communication at any time to either the Chairman of the Audit, Risk and Compliance Committee or the Chairman of the Board.

The Audit, Risk and Compliance Committee is responsible for:

- (1) reviewing and reporting to the Board on the half yearly and annual reports and financial statements of the Company and consolidated entities;
- (2) nominating the external auditor and reviewing the adequacy, scope and quality of the annual statutory audit and half yearly statutory review;
- (3) reviewing the effectiveness of the Company's internal control systems;
- (4) monitoring and reviewing the reliability of financial reporting;
- (5) monitoring and reviewing the compliance of the Company with applicable laws and regulations;
- (6) monitoring the Australian Accounting Standards and Interpretations;
- (7) monitoring financial risks and exposure of the Company's assets;
- (8) monitoring the risk management policy and plans;
- (9) reviewing the Company's Occupational Health and Safety obligations and the Company's compliance;
- (10) reviewing the Company's insurance policies and coverage; and
- (11) overseeing the independence of external auditors and annually reviewing the Company's policy on maintaining the independence of external auditor.

The Committee has a formal Charter which is posted on the website of the Company <http://www.ffgl.com.au>. The Committee meets as frequently as required and at least twice a year. The quorum for such meetings is two members, at least one of whom shall be independent. Details of the Committee members' attendance at Committee meetings are set out in the Directors' Report. The minutes of each Committee meeting are reviewed at the subsequent Board meeting and signed as an accurate

record of proceedings. At the subsequent Board meeting the Chairman of the Committee reports on the Committee's conclusions and recommendations.

The candidates for the position of external auditor must be able to demonstrate complete independence from the Company and an ability to maintain independence throughout the engagement period. The external auditors have advised, after consultation with the Company, that the audit engagement partner shall be rotated every five years. The Board may select an external auditor based on the criteria relevant to the business of the Company such as experience in the industry in which the Company operates, references, costs, and any other matters deemed relevant by the Board.

Principle 5

Make timely and balanced disclosure

The purpose of the Continuous Disclosure Policy is to ensure that there are mechanisms in place to provide all investors with equal and timely access to material information concerning the Company. Such information must be presented in a clear and balanced way so as not to omit any material information.

This Policy is designed to ensure that the Company meets its continuous disclosure obligations under the ASX Listing Rules and has been posted to the website of the Company <http://www.ffgl.com.au>.

Type of information that needs to be disclosed

Listing Rule 3.1 states that any information that a reasonable person would consider to have a material effect on the value of the Company securities must be disclosed. Examples of such information include a change in revenue, asset values or significant transactions.

Directors receive copies of all announcements immediately after notification to the ASX. All announcements are posted to the Company's website. A report is submitted to each Board meeting of disclosures to the ASX since last meeting with the Disclosure File available for review.

Disclosure Officer

The Board has appointed the Company Secretary to act as the Disclosure Officer, responsible for communications with the ASX. The Company Secretary in discussion with the Managing Director and Chairman (as required) decides what information must be disclosed. The Disclosure Officer holds the primary responsibility for ensuring that the Company complies with its disclosure obligations. In addition, Directors, employees or consultants are all

responsible for reporting price sensitive information that is not generally available to the Disclosure Officer.

To enhance clarity and balance of reporting and to enable investors to make an informed assessment of the Company's performance, financial results are accompanied by commentary.

Principle 6

Respect the rights of shareholders

The Company aims to keep shareholders informed of the Company's performance in an ongoing manner. Apart from information provided pursuant to the Company's legal and ASX Listing Rules obligations regarding continuous disclosure of information, the Company also communicates with shareholders through the:

- (1) Annual Report which is available to all shareholders. The Annual Report includes relevant information about the Company's operations and performance;
- (2) Invitation to the annual general meeting and all accompanying papers;
- (3) The Company's website at <http://www.ffgl.com.au>;
- (4) Reports to the ASX and the press;
- (5) Half year and full year profit announcements; and
- (6) Information and presentations to analysts (which are released to the ASX).

The Annual General Meeting provides an important opportunity for shareholders to express their views and respond to initiatives being proposed by the Board.

The Company also requests that the external auditor attend the Annual General Meeting and be available to answer shareholder questions about the audit and the preparation and content of the audit reports.

In accordance with Principle 6 of the ASX Principles, the Company will establish a Communications with Shareholder Policy, incorporating matters disclosed above. The policy once adopted will be available on the website of the Company <http://www.ffgl.com.au>.

Principle 7

Recognise and manage risk

Risk oversight and management policies

The Company's Risk Management Policy is available on its website <http://www.ffgl.com.au>. The Policy covers the areas of oversight, risk management, risk profile, compliance and control and assessment of effectiveness. The Audit,

Risk and Compliance Committee (details and composition of which have been set out earlier) is responsible for providing the Board with advice and recommendations regarding the ongoing development of the Policy.

Risk management and risk profile

The Committee is responsible for:

- (1) providing the Board with advice and recommendations regarding the Company's:
 - (i) risk management system; and
 - (ii) risk profile that describes the material risks (including financial and non-financial risks)
- (2) reviewing the effectiveness of the Company's implementation of the risk management system at least once a year;
- (3) regularly reviewing and updating the Company's risk profile; and
- (4) ensuring that the appropriate Executives have established and implemented a system for identifying, assessing, monitoring and managing risk throughout the organisation. The system is to include the Company's internal compliance and control systems.

Executive management provide the Committee and Board with regular reports on operational, financial, regulatory and commercial matters within their business divisions. This ensures Management accountability. Executive management is responsible for designing and implementing a risk management and internal control system to manage the Company's material business risks. Executive management identifies and reviews the major risks impacting each area of the business and develops strategies to effectively mitigate these risks.

As required by the ASX Principles, Executive management has reported to the Board on the effectiveness of the management of its material business risks. The ultimate responsibility for risk oversight and management rests with the Board.

Due to the size and scale of operations of the Company, there is no separate internal audit function.

Executive Management Assurances

As part of the structure of financial review and authorisation, the Managing Director and Senior Executive management are required to provide written assurances that the financial reports present a true and fair view of the Company's and consolidated entities financial position in all material aspects and that the integrity of the financial statements is founded on a system of risk management

and internal compliance and control which implements the policies adopted by the Board and is operating efficiently and effectively in all material aspects in relation to financial reporting risks. As part of internal management reporting policy relevant senior personnel provide written assurances regarding the integrity of the financial reports to support the Managing Director and Senior Executive management assurances to the Board. The Board received the written assurances with respect to the 2012 financial year.

Principle 8

Remunerate fairly and responsibly

The Board has established a Remuneration and Nomination Committee to consider and report on, among other matters, remuneration policies and packages applicable to Board members and to senior executives of the Company. The Committee is responsible for ensuring that any equity-based Executive or Non-Executive Director remuneration is made in accordance with any thresholds approved by shareholders. The composition and details of the Committee have been detailed earlier in this Statement.

In respect of remuneration issues, the responsibilities of the Committee include determining, evaluating and reporting to the Board with respect to:

- (1) executive remuneration and incentive policies, including ensuring that the remuneration policies and practices of the Company are consistent with its strategic goals and human resource objectives;
- (2) the Company's recruitment, retention and termination policies and procedures for executives;
- (3) incentive schemes;
- (4) superannuation arrangements; and
- (5) the remuneration framework for Directors.

The Committee operates independently of the senior management of the Company in its recommendations to the Board in relation to:

- (1) reviewing on an annual basis the performance and salary of the Executive management group including Executive and Employee Share Option Plan participation;
- (2) the remuneration packages and other terms and conditions of appointment and continuing employment of senior Executives; and
- (3) reviewing Non-Executive Directors' remuneration within the maximum amount approved by shareholders.

The Board believes that Directors are properly rewarded through payment of a fee which is reviewed annually in the light of market conditions and has regard to the responsibilities placed on the Directors by the legal and financial framework within which they act.

The Committee's main functions include:

- (1) Conditions of service and remuneration of Executive management and their direct reports;
- (2) Performance of the Executive management;
- (3) Ensure that the remuneration policy achieves both a level and composition of remuneration that is both competitive and reasonable. Remuneration policies are designed to attract and maintain talented and motivated Directors and employees as well as raising the level of performance of the Company.
- (4) Recommendation to the Board, which has the discretion to reward eligible employees with the payment of bonuses, share options and other incentive payments. These incentive payments are designed to link reward to performance and are determined by both financial and non-financial imperatives.

Executive management attend meetings of the Remuneration and Nomination Committee by invitation when required to report on, and discuss, senior management performance, remuneration matters, etc.

Non-Executive Directors receive fees determined by the Board, but within the aggregate limit approved by Shareholders at a General Meeting.

The structure of remuneration for Non-Executive Directors and Managing Director is different. As explained in the Remuneration Report, the Managing Director and key management personnel receive fixed remuneration, employer contributions to superannuation funds and options. Options are valued using the binomial method and are not linked to the performance of the Company, but to the personnel's employment. The Securities Trading Policy for Directors and senior executives restricts entering into transactions with securities in associated products which operate to limit the economic risk of any unvested entitlements under any equity based remuneration scheme offered by the Company. Remuneration packages of Non-Executive Directors are fee based. Non-Executive Directors do not participate in bonus payments or any retirement benefits other than statutory superannuation.

■ Consolidated Statement of Comprehensive Income

For the financial year ended 30 June 2012

	Notes	Consolidated \$000	
		2012	2011
Revenue from sale of goods	5	58,137	45,353
Cost of sales		(40,549)	(31,262)
Gross profit		17,588	14,091
Other income	5	468	403
Marketing expenses		(2,419)	(2,042)
Selling and distribution expenses		(6,746)	(5,338)
Administrative expenses		(3,550)	(3,160)
Depreciation		(1,372)	(1,092)
Finance costs	6	(1,813)	(1,529)
Profit on sale of A2DP shares		-	3,884
Impairment of Goodwill		-	(1,778)
Write off of legal expense and unrecoverable amounts	37	(120)	(326)
Share of profit of joint ventures accounted for using the equity method	34	564	841
Share of profit of associates accounted for using the equity method	35	650	295
Profit before tax		3,250	4,249
Income tax (expense)/benefit	7	(238)	138
Profit for the year		3,012	4,387
Other comprehensive income		-	-
Total comprehensive income for the year		3,012	4,387
Profit attributable to:			
Owners of the company		3,012	4,387
Non-controlling interests		-	-
		3,012	4,387
Total comprehensive income attributable to:			
Owners of the company		3,012	4,387
Non-controlling interests		-	-
		3,012	4,387
Earnings per share			
From continuing operations:			
Basic earnings per share (cents per share)	9	3.88	5.67
Diluted earnings per share (cents per share)	9	3.03	4.90
Ordinary Dividends per share paid - Final 2011 (cents per share)		0.50	0.50
CRPS Dividends per share paid - Final 2011 (cents per share)		2.00	-
CRPS Dividends per share paid - Interim 2012 (cents per share)		1.40	1.00

Notes to the statement of comprehensive income are included on pages 30 to 76.

■ Consolidated Statement of Financial Position

For the financial year ended 30 June 2012

	Notes	Consolidated \$'000	
		2012	2011
ASSETS			
Current assets			
Cash and cash equivalents	22(a)	767	182
Trade and other receivables	10	17,746	10,097
Other financial assets	11	81	-
Inventories	12	13,144	5,349
Prepayments		644	665
Total Current Assets		32,382	16,293
Non-current assets			
Investments in associates	11	12,357	11,440
Deferred tax assets	7	2,035	2,140
Property, plant and equipment	14	35,619	24,095
Goodwill	13	5,214	5,214
Other intangible assets	13	16,274	16,274
Total non-current assets		71,499	59,163
TOTAL ASSETS		103,881	75,456
LIABILITIES			
Current liabilities			
Trade and other payables	15	15,196	5,579
Borrowings	16	19,001	10,357
Current tax liabilities	7	816	-
Loans payable to related parties	16	8,064	-
Other liabilities	11	-	53
Provisions	17	902	855
Total current liabilities		43,979	16,844
Non-current liabilities			
Trade and other payables	15	73	504
Borrowings	16	12,395	7,995
Provisions	17	164	130
Total non-current liabilities		12,632	8,629
TOTAL LIABILITIES		56,611	25,473
NET ASSETS		47,270	49,983
EQUITY			
Capital and Reserves			
Equity attributable to owners of the company			
Issued capital	18	39,508	39,288
Reserves	19	(3,901)	1,006
Retained earnings	20	11,663	9,689
TOTAL EQUITY		47,270	49,983

Notes to the statement of comprehensive income are included on pages 30 to 76.

■ Consolidated Statement of Cash Flows

For the financial year ended 30 June 2012

	Notes	Consolidated \$000	
		2012	2011
Cash flows from operating activities			
Receipts from customers		55,926	44,143
Payments to suppliers and employees		(50,495)	(40,061)
Cash generated from operations		5,431	4,082
Interest paid		(1,808)	(1,612)
Income tax (paid)/received		(119)	152
Receipt of government grants		182	75
Net cash generated by operating activities	22(b)	3,686	2,697
Cash flows from investing activities			
Proceeds from disposal of property, plant and equipment		18	-
Payment for property, plant and equipment		(5,144)	(2,460)
Investment in Equity Interest		(2,064)	(812)
Net cash inflow on acquisition of subsidiary		168	-
Costs associated with Sale of Joint Venture		-	(383)
Advance to Joint Venture		(1,438)	(356)
Net cash used in investing activities		(8,460)	(4,011)
Cash flows from financing activities			
Proceeds from issue of equity instruments of the company		211	5,825
Payment of share issue costs		(6)	(192)
Dividends paid		(1,020)	(359)
Proceeds from borrowings		7,511	11,108
Repayment of borrowings		(3,401)	(13,520)
Proceeds from related parties		2,064	-
Net cash provided by financing activities		5,359	2,862
Net increase in cash and cash equivalents		585	1,548
Cash and cash equivalents at beginning of financial year		182	(1,366)
Cash and cash equivalents at end of financial year	22(a)	767	182

Notes to the statement of comprehensive income are included on pages 30 to 76.

■ Consolidated Statement of Changes in Equity

For the financial year ended 30 June 2012

		ATTRIBUTABLE TO EQUITY HOLDERS OF THE PARENT								
	Notes	Fully paid ordinary shares \$'000	CRPS Shares \$'000	Retained earnings \$'000	Equity - settled employee benefits reserve \$'000	Other Reserve \$'000	Asset revaluation reserve \$'000	Total \$'000	Non controlling interest \$'000	Total Equity \$'000
CONSOLIDATED										
Balance as at 30 June 2010		33,637	-	5,707	446	-	473	40,263	-	40,263
Equity issues	18	18	5,824	-	-	-	-	5,842	-	5,842
Share issue costs	18	-	(272)	-	-	-	-	(272)	-	(272)
Related income tax		-	81	-	-	-	-	81	-	81
Profit for the year		-	-	4,387	-	-	-	4,387	-	4,387
Other comprehensive income for the year		-	-	-	-	-	-	-	-	-
Total comprehensive income for the year		-	-	4,387	-	-	-	4,387	-	4,387
Recognition of share-based payments	19	-	-	-	87	-	-	87	-	87
Dividends paid	21	-	-	(405)	-	-	-	(405)	-	(405)
Balance as at 30 June 2011		33,655	5,633	9,689	533	-	473	49,983	-	49,983
Equity issues	18	229	-	-	-	-	-	229	-	229
Share issue costs	18	(9)	-	-	-	-	-	(9)	-	(9)
Related income tax		-	-	-	-	-	-	0	-	0
Acquisition of subsidiary under common control	19	-	-	-	-	(5,013)	-	(5,013)	-	(5,013)
Profit for the year		-	-	3,012	-	-	-	3,012	-	3,012
Other comprehensive income for the year		-	-	-	-	-	-	-	-	-
Total comprehensive income for the year		-	-	3,012	-	-	-	3,012	-	3,012
Recognition of share-based payments	19	-	-	-	106	-	-	106	-	106
Dividend paid	21	-	-	(1,038)	-	-	-	(1,038)	-	(1,038)
Balance as at 30 June 2012		33,875	5,633	11,663	639	(5,013)	473	47,270	-	47,270

Notes to the statement of comprehensive income are included on pages 30 to 76.

■ Notes to the Financial Statements

For the financial year ended 30 June 2012

1. General Information

The financial report of Freedom Foods Group Limited ("Group" or "Company") for the year ended 30 June 2012 was authorised for issue in accordance with resolution of Directors on 28th September 2012.

Freedom Foods Group Limited is a company incorporated in Australia whose shares are publicly traded on the Australian securities exchange. The company is trading under the symbol 'FNP'.

The nature of the operations and principal activities of the Group are described in note 4.

2. Adoption of New and Revised Accounting Standards

2.1 Standards and Interpretations affecting amounts reported in the current period (and/or prior periods)

The following new and revised Standards and Interpretations have been adopted in the current year and have affected the amounts reported in these financial statements. Details of other Standards and Interpretations adopted in these financial statements but that have had no effect on the amounts reported are included in section 2.2.

Standards affecting presentation and disclosure

Amendments to AASB 7 'Financial Instruments: Disclosure'

Amendments to AASB 101 'Presentation of Financial Statements'

AASB 1054 'Australian Additional Disclosures' and AASB 2011-1 'Amendments to Australian Accounting Standards arising from Trans-Tasman Convergence Project'

AASB 124 'Related Party Disclosures' (revised December 2009)

2.2 Standards and Interpretations adopted with no effect on financial statements

The following new and revised Standards and Interpretations have also been adopted in these financial statements. Their adoption has not had any significant impact on the amounts reported in these financial statements but may affect the accounting for future transactions or arrangements.

AASB 2009-12 'Amendments to Australian Accounting Standards'

AASB 2010-5 'Amendments to Australian Accounting Standards'

AASB 2010-6 'Amendments to Australian Accounting Standards – Disclosures on Transfers of Financial Assets'

2.3 Standards and Interpretations in issue not yet adopted

At the date of authorisation of the financial statements, the Standards and Interpretations listed below were in issue but not yet effective.

2. Adoption of New and Revised Accounting Standards (continued...)

Standard/Interpretation	Effective for annual reporting periods beginning on or after	Expected to be initially applied in the financial year ending
AASB 2010-8 'Amendments to Australian Accounting Standards – Deferred Tax: Recovery of Underlying Assets'	1 January 2012	30 June 2013
AASB 2011-9 'Amendments to Australian Accounting Standards – Presentation of Items of Other Comprehensive Income'	1 July 2012	30 June 2013
AASB 9 'Financial Instruments'	1 January 2013	30 June 2014
AASB 2009-11 'Amendments to Australian Accounting Standards arising from AASB 9'	1 January 2013	30 June 2014
AASB 2010-7 'Amendments to Australian Accounting Standards arising from AASB 9 (December 2010)'	1 January 2013	30 June 2014
AASB 10 'Consolidated Financial Statements'	1 January 2013	30 June 2014
AASB 11 'Joint Arrangements'	1 January 2013	30 June 2014
AASB 12 'Disclosure of Interests in Other Entities'	1 January 2013	30 June 2014
AASB 128 'Investments in Associates and Joint Ventures'	1 January 2013	30 June 2014
AASB 13 'Fair Value Measurement'	1 January 2013	30 June 2014
AASB 2011-8 'Amendments to Australian Accounting standards arising from AASB 13'	1 January 2013	30 June 2014
AASB 119 'Employee Benefits'	1 January 2013	30 June 2014
AASB 2011-10 'Amendments to Australian Accounting Standards arising from AASB 119 (2011)'	1 January 2013	30 June 2014
AASB 2011-7 'Amendments to Australian Accounting Standards arising from the Consolidation and Joint Arrangements standards'	1 January 2013	30 June 2014
Disclosures – Offsetting Financial Assets and Financial Liabilities (Amendments to IFRS 7)	1 January 2013	30 June 2014
AASB 127 'Separate Financial Statements'	1 January 2013	30 June 2014
AASB 2011-4 'Amendments to Australian Accounting Standards to Remove Individual Key Management Personnel Disclosure Requirements'	1 July 2013	30 June 2014
Offsetting Financial Assets and Financial Liabilities (Amendments to IAS 32)	1 January 2014	30 June 2015
Mandatory Effective Date of IFRS 9 and Transition Disclosures (Amendments to IFRS 9 and IFRS 7)	1 January 2015	30 June 2016

3. Significant Accounting Policies

The following significant accounting policies have been adopted in the preparation and presentation of the financial report:

(a) Statement of compliance

These financial statements are general purpose financial statements which have been prepared in accordance with the Corporations Act 2001, Accounting Standards and Interpretations, and comply with other requirements of the law. The financial statements comprise the consolidated financial statements of the Group. For the purposes of preparing the consolidated financial statements, the Company is a for-profit entity. Accounting Standards include Australian Accounting Standards. Compliance with Australian Accounting Standards ensures that the financial statements and notes of the company and the Group comply with International Financial Reporting Standards ('IFRS').

The financial statements were authorised for issue by the directors on 28th September 2012.

(b) Basis of preparation

The financial report has been prepared on the historical cost basis, except for the revaluation of certain non-current assets and financial instruments. Cost is based on the fair values of the consideration given in exchange for assets.

The financial report is presented in Australian dollars and all values are rounded to the nearest thousand dollars (\$'000) unless otherwise stated under the option available to the Parent under ASIC Class Order 98/0100, dated 10 July 1998. The Parent is an entity to which the class order applies.

(c) Going concern

As at balance date the Group's current liabilities exceeded its current assets by \$11,598,000. This resulted from the use of current liabilities in financing the acquisition of non-current assets, as well as the existence of \$10,662,000 of debtor finance facility debt which, in line with the Accounting Standards, is required to be shown as a current liability but not expected to be payable until at least 31 December 2013.

3. Significant Accounting Policies

(continued...)

The directors consider the going concern basis of accounting is appropriate for the preparation of the financial report for the following reasons:

- the Group will continue to use the debtor finance facility through normal trading, which will have the effect of retaining \$10-11 million of debt throughout the next year,
- the exercise of unlisted share options held by Arrovest Pty Limited which is expected to contribute \$6.2 million in cash within 6 months from the balance date.

(d) Critical accounting judgments and key sources of estimation uncertainty

In the application of the Group's accounting policies, management is required to make judgments, estimates and assumptions about carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Key sources of estimation uncertainty:

Impairment of goodwill and other intangible assets

Determining whether goodwill or other intangible assets are impaired requires an estimation of the value in use of the cash generating units to which the goodwill or other intangible assets have been allocated. The value in use calculation requires the directors to estimate the future cash flows expected to arise from the cash generating unit and a suitable discount rate in order to calculate the present value.

The value of the goodwill as at the end of the financial year was \$5,214,000, with \$1,778,000 impairment loss charged against this goodwill in 2011.

The value of other intangible assets as at the end of the financial year was \$16,274,000, with no impairment loss charged against the other intangible assets.

Further details in relation to the goodwill and other

intangible assets of the consolidated entity are set out in note 13.

(e) Basis of consolidation

The consolidated financial statements incorporate the financial statements of Freedom Foods Group Limited and its subsidiaries as at 30 June each year ('the Group'). Control is achieved where the Company has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. The results of subsidiaries acquired or disposed of during the year are included in the consolidated statement of comprehensive income from the effective date of acquisition or up to the effective date of disposal, as appropriate.

Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with those used by other members of the Group.

All intra-group transactions, balances, income and expenses are eliminated in full on consolidation.

(f) Business combinations

Acquisitions of subsidiaries and businesses are accounted for using the acquisition method. The cost of the business combination is measured as the aggregate of the fair values (at the date of exchange) of assets given, liabilities incurred or assumed, and equity instruments issued by the group in exchange for control of the acquiree. Acquisition related costs are recognised in profit and loss as incurred. The acquiree's identifiable assets, liabilities and contingent liabilities that meet the conditions for recognition under AASB 3 'Business Combinations' are recognised at their fair values at the acquisition date, except for non-current assets (or disposal groups) that are classified as held for sale in accordance with AASB 5 'Non-current Assets Held for Sale and Discontinued Operations', which are recognised and measured at fair value less costs to sell.

Goodwill arising on acquisition is recognised as an asset and initially measured at cost, being the excess of the cost of the business combination over the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities recognised. If, after reassessment, the Group's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities exceeds the cost of the business combination, the excess is recognised immediately in profit or loss.

3. Significant Accounting Policies

(continued...)

The interest of minority shareholders in the acquiree is initially measured at the minority's proportion of the net fair value of the assets, liabilities and contingent liabilities recognised.

Acquisition of Pactum Australia Pty Limited

The acquisition of Pactum Australia Pty Limited ("Pactum") has been accounted for as a common control transaction as at the time of this transaction both Freedom Foods Group Limited and Pactum Australia Pty Limited were controlled by the same shareholder group. As a common control transaction, the acquisition does not reflect the fair value of assets and liabilities acquired or any recording of additional goodwill at the time of the acquisition of Pactum. The acquisition balance sheet of Pactum reflects the values for assets and liabilities acquired from Pactum's accounting records. The difference between the fair value of the consideration given and the carrying value of the assets and liabilities acquired is recognised as a common control reserve in the consolidated financial statements.

(g) Interests in joint ventures

The Group's interest in joint ventures represent jointly controlled entities which have been measured by applying the equity method of accounting. Under the equity method of accounting the carrying amounts of interests in joint venture entities are increased or decreased to recognise the Group's share of the post acquisition profits or losses and other changes in net assets of the joint ventures.

(h) Foreign currency translation

Both the functional and presentation currency of Freedom Foods Group Limited and its Australian subsidiaries is Australian dollars (AUD). Transactions in foreign currencies are initially recorded in the functional currency at the exchange rates ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are restated at the rate of exchange ruling at the end of each reporting period. Exchange differences are recognised in the profit or loss in the period in which they arise.

(i) Property, plant and equipment

Plant and equipment, motor vehicles and equipment under finance lease are stated at cost less accumulated depreciation and impairment.

Land and Buildings held for use in the production of goods, are carried in the statement of financial position at fair value, less any subsequent accumulated depreciation and subsequent accumulated impairment losses. Fair value is determined on the basis of an independent valuation prepared by external valuation experts, based on discounted cash flows or capitalisation of net income, as appropriate. Revaluations are performed with sufficient regularity such that the carrying amounts do not differ materially from those that would be determined using fair values at the end of each reporting period. Any revaluation increase arising on the revaluation of land and buildings is credited to a revaluation reserve, except to the extent that it reverses a revaluation decrease for the same asset previously recognised as an expense in the profit or loss, in which case the increase is credited to the profit or loss to the extent of the decrease previously charged. A decrease in carrying amount arising on the revaluation of land and buildings is charged as an expense in profit or loss to the extent that it exceeds the balance, if any, held in the revaluation reserve relating to a previous revaluation of that asset.

Construction in progress is stated at cost. Cost includes expenditure that is directly attributable to the acquisition or construction of the item. In the event that settlement of all or part of the purchase consideration is deferred, cost is determined by discounting the amounts payable in the future to their present value as at the date of acquisition.

Depreciation is provided on property, plant and equipment, including freehold buildings but excluding land. Depreciation is calculated on a straight line basis so as to write off the net cost of each asset over its expected useful life to its estimated residual value. The estimated useful lives, residual values and depreciation method are reviewed at the end of each annual reporting period, with the effect of any changes recognised on a prospective basis. Assets held under finance leases are depreciated over their expected useful lives on the same basis as owned assets or, where shorter, the term of the relevant lease.

The gain or loss arising on disposal or retirement of an item of property, plant and equipment is

3. Significant Accounting Policies

(continued...)

determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

The following depreciation rates are used in the calculation of depreciation:

Class of Fixed Assets	Depreciation Rate
Buildings	2-6%
Plant and equipment	4-20%
Leased plant and equipment	4-20%
Motor vehicles	15-33%

(j) Non-current assets classified as held for sale

Non-current assets and disposal groups classified as held for sale are measured at the lower of carrying amount and fair value less costs to sell.

Non-current assets and disposal groups are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met only when the asset (or disposal group) is available for immediate sale in its present condition subject only to terms that are usual and customary for such a sale and the sale is highly probable. The sale of the asset (or disposal group) must be expected to be completed within one year from the date of classification, except in the circumstances where sale is delayed by events or circumstances outside the Group's control and the Group remains committed to a sale.

(k) Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

(l) Goodwill

Goodwill acquired in a business combination is initially measured at its cost, being the excess of the cost of the business combination over the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities recognised at the date of acquisition. Goodwill is subsequently measured at its cost less any impairment losses.

For the purpose of impairment testing, goodwill is allocated to each of the Group's cash-generating units (CGUs) or groups of CGUs, expected to benefit from the synergies of the business combination. CGUs (or groups of CGUs) to which goodwill has been allocated are tested for impairment annually, or more frequently if events or changes in circumstances indicate that goodwill might be impaired. If the recoverable amount of the CGU (or group of CGUs) is less than the carrying amount of the CGU (or groups of CGUs), the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the CGU (or groups of CGUs) and then to the other assets of the cash-generating units pro-rata on the basis of the carrying amount of each asset in the CGU (or groups of CGUs). An impairment loss recognised for goodwill is recognised immediately in profit or loss and is not reversed in a subsequent period. On disposal of an operation within a CGU, the attributable amount of goodwill is included in the determination of the profit or loss on disposal of the operation.

(m) Intangible assets

Brand names

Brand names recognised by the group have an indefinite useful life and are not amortised. Each period, the useful life of this asset is reviewed to determine whether events and circumstances continue to support an indefinite useful life assessment for the asset. Such assets are tested for impairment in accordance with the policy in note 3(n).

Intangible assets acquired in a business combination

Intangible assets acquired in a business combination are identified and recognised separately from goodwill where they satisfy the definition of an intangible asset. Subsequent to initial recognition, intangible assets acquired in a business combination are reported at cost less accumulated amortisation and accumulated impairment losses, on the same basis as intangible assets acquired separately.

3. Significant Accounting Policies

(continued...)

(n) Impairment of long-lived assets excluding goodwill

At each reporting date the Group reviews the carrying amounts of its assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where the asset does not generate cash flows that are independent from other assets, the Group estimates the recoverable amount of the CGU to which the asset belongs. Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment annually and whenever there is an indication that the asset may be impaired. Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a post-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted. If the recoverable amount of an asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (CGU) is reduced to its recoverable amount. An impairment loss is recognised in profit or loss immediately.

Where an impairment loss subsequently reverses, the carrying amount of the asset (CGU) is increased to the revised estimate of its recoverable amount, but only to the extent that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (CGU) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

(o) Inventories

Inventories are measured at the lower of cost and net realisable value.

Costs incurred in bringing each product to its present location and condition are accounted for as follows:

Raw materials: purchase cost on a first-in, first-out basis;

Manufactured finished goods: cost of direct materials, direct labour and an appropriate portion of manufacturing variable and fixed overheads based on normal operating capacity but excluding borrowing costs;

Purchased finished goods: purchase cost on a weighted average cost basis.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

(p) Cash and cash equivalents

Cash and short-term deposits in the statement of financial position comprise cash at bank and in hand and cash equivalents, which are short-term deposits with an original maturity of three months or less.

For the purposes of the Statement of Cash Flows, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the statement of financial position.

(q) Other financial liabilities

Other financial liabilities, including borrowings, are initially measured at fair value, net of transaction costs. Other financial liabilities are subsequently measured at amortised cost using the effective interest method, with interest expense recognised on an effective yield basis.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or, where appropriate, a shorter period.

(r) Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

3. Significant Accounting Policies

(continued...)

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at reporting date, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flow estimated to settle the present obligation, its carrying amount is the present value of those cash flows. When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the recoverable amount is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

(s) Employee benefits

A liability is recognised for benefits accruing to employees in respect of wages and salaries, annual leave and long service leave when it is probable that settlement will be required and they are capable of being measured reliably. Liabilities recognised in respect of short term employee benefits are measured at their nominal values using the remuneration rate expected to apply at the time of settlement. Liabilities recognised in respect of long term employee benefits are measured at the present value of the estimated future cash outflows to be made by the Group in respect of services provided by employees up to reporting date.

Defined contribution plans

Contributions to defined contribution superannuation plans are expensed when incurred.

(t) Share-based payments

Equity-settled payments with employees and others providing similar services are measured at the fair value of the equity instrument at the grant date. Fair value is measured by use of a binomial model. The expected life used in the model has been adjusted, based on management's best estimate, for the effects of non-transferability, exercise restrictions, and behavioural considerations. Further details on how the fair value of equity-settled share-based transactions has been determined can be found in note 29.

The fair value determined at the grant date of the equity-settled share-based payments is expensed on

a straight-line basis over the vesting period, based on the Group's estimate of shares that will eventually vest.

At each reporting date, the Group revises its estimate of the number of equity instruments expected to vest. The impact of the revision of the original estimates, if any, is recognised in profit or loss over the remaining vesting period, with corresponding adjustment to the equity-settled employee benefits reserve.

(u) Leased Assets

Group as lessor

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease. However, contingent rentals arising under operating leases are recognised as income in a manner consistent with the basis on which they are determined. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight-line basis over the lease term.

Leases are classified as finance leases when the terms of the lease transfer substantially all the risks and rewards incidental to ownership of the leased asset to the lessee. All other leases are classified as operating leases.

Group as lessee

Assets held under finance leases are initially recognised at their fair value or, if lower, at amounts equal to the present value of the minimum lease payments, each determined at the inception of the lease. The corresponding liability to the lessor is included in the statement of financial position as a finance lease obligation.

Lease payments are apportioned between finance charges and reduction of the lease obligation so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged directly against income, unless they are directly attributable to the qualifying assets, in which case they are capitalised in accordance with the Group's general policy on borrowing costs. Refer to note 3(k). Contingent rentals are recognised as expenses in the periods in which they are incurred. Finance leased assets are amortised on a straight line basis over the estimated useful life of the asset.

3. Significant Accounting Policies

(continued...)

Operating lease payments are recognised as an expense on a straight-line basis over the lease term, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed. Contingent rentals arising under operating leases are recognised as an expense in the period in which they are incurred.

Lease incentives

In the event that lease incentives are received to enter into operating leases, such incentives are recognised as a liability. The aggregate benefits of incentives are recognised as a reduction of rental expense on a straight-line basis, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

(v) Revenue

Revenue is measured at the fair value of the consideration received or receivable. Revenue is reduced for terms, rebates and other similar allowances.

Sale of goods

Revenue from the sale of goods is recognised when all the following conditions are satisfied:

- the Group has transferred to the buyer the significant risks and rewards of ownership of the goods
- the Group retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits associated with the transaction will flow to the entity; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Licensing fees

Revenue is recognised on an accrual basis in accordance with the substance of the relevant agreement. Revenue is calculated on the basis of the turnover of the licensee.

Interest revenue

Interest is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount.

Rental income

Revenue from operating leases is recognised in accordance with the Group's accounting policy outlined in note 3(u).

(w) Government grants

Government grants are assistance by the government in the form of transfers of resources to the Group in return for past or future compliance with certain conditions relating to the operating activities of the entity. Government grants include government assistance where there are no conditions specifically relating to the operating activities of the group other than the requirement to operate in certain regions or industry sectors.

Government grants are not recognised until there is reasonable assurance that the Group will comply with the conditions attaching to them and the grants will be received. Government grants whose primary condition is that the Group should purchase, construct or otherwise acquire long-term assets are recognised as deferred income in the statement of financial position and recognised as income on a systematic and rational basis over the useful lives of the related assets.

Other government grants are recognised as income over the periods necessary to match them with the related costs which they are intended to compensate, on a systematic basis.

Government grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognised as income of the period in which it becomes receivable.

(x) Income tax

Current tax

Current tax is calculated by reference to the amount of income taxes payable or recoverable in respect of

3. Significant Accounting Policies

(continued...)

the taxable profit or loss for the period. It is calculated using tax rates and tax laws that have been enacted or substantively enacted by reporting date. Current tax for current and prior periods is recognised as a liability (or asset) to the extent that it is unpaid (or refundable).

Deferred tax

Deferred tax is accounted for on the basis of temporary differences between the tax base of an asset or liability and its carrying amount in the statement of financial position. The tax base of an asset or liability is the amount attributed to that asset or liability for tax purposes.

In principle, deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that sufficient taxable amounts will be available against which deductible temporary differences or unused tax losses and tax offsets can be utilised. However, deferred tax assets and liabilities are not recognised if the temporary differences giving rise to them arise from the initial recognition of assets and liabilities (other than as a result of a business combination) which affects neither taxable income nor accounting profit. Furthermore, a deferred tax liability is not recognised in relation to taxable temporary differences arising from the initial recognition of goodwill.

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in branches and associates and interests in joint ventures except where the Group is able to control the reversal of the temporary differences and its probable that the temporary differences will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with these investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period(s) when the asset and liability giving rise to them are realised or settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by reporting date. The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are offset when they relate to income taxes levied by the same taxation authority and the Company/Group intends to settle its current tax assets and liabilities on a net basis.

Current and deferred tax for the period

Current and deferred tax is recognised as an expense or income in profit or loss, except when it relates to items credited or debited directly to equity, in which case the deferred tax is also recognised directly in equity, or where it arises from the initial accounting for a business combination, in which case it is taken into account in the determination of goodwill or excess.

(y) Goods and services tax

Revenues, expenses and assets are recognised net of the amount of goods and services tax ('GST') except:

- where the amount of GST incurred is not recoverable from the taxation authority, in which case the GST is recognised as part of acquisition of the asset or as part of the expense item as applicable; or
- for receivables and payables which are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position.

Cash flows are included in the Statement of Cash Flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the taxation authority are classified within operating cash flows.

(z) Financial instruments

Recognition of investments

Investments are initially measured at fair value, net of transaction costs, except for those financial assets carried at fair value through profit and loss, which are initially measured at fair value when the related contractual rights or obligations exist. Subsequent to initial recognition these investments are measured as set out below.

Financial assets at fair value through profit and loss

A financial asset is classified in this category if acquired principally for the purpose of selling in the

3. Significant Accounting Policies

(continued...)

short term if so designated by management and within the requirements of AASB 139 Financial Instruments: Recognition and Measurement. Derivatives are also categorised as held for trading unless they are designated as hedges. Realised and unrealised gains and losses arising from changes in their fair value of these assets are included in the statement of comprehensive income in the period in which they arise.

Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial asset and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees on points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset, or, where appropriate, a shorter period.

Income is recognised on an effective interest rate basis for debt instruments other than those financial assets 'at fair value through profit or loss'.

Loans and receivables

Loans and receivables have fixed or determinable payments that are not quoted in an active market and are stated at amortised cost using the effective interest rate method less impairment. Interest income is recognised by applying the effective interest rate.

Held-to maturity investments

These investments have fixed maturities, and it is the group's intention to hold these investments to maturity. Any held-to-maturity investments held by the group are stated at amortised cost using the effective interest rate method less impairment.

Available-for-sale financial assets

Available-for-sale financial assets include any financial assets not included in the above categories. Available-for-sale financial assets are reflected at fair value. Unrealised gains and losses arising from changes in fair value are taken directly to equity.

Derecognition of financial assets

The Group derecognises a financial asset only when the contractual rights to the cash flows from the

asset expire, or it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

Impairment of financial assets

Financial assets, other than those at fair value through profit or loss, are assessed for indicators of impairment at the end of each reporting period. Financial assets are impaired where there is objective evidence that as a result of one or more events that occurred after the initial recognition of the financial asset the estimated future cash flows of the investment have been impacted.

Financial liabilities

Non-derivative financial liabilities are recognised at amortised cost, comprising original debt less principal payments and amortisation.

(aa) Derivative financial instruments

The Group enters into a variety of derivative financial instruments to manage its exposure to foreign exchange rate risk, including foreign exchange forward contracts. Further details of derivative financial instruments are disclosed in note 26 to the financial statements. Derivatives are initially recognised at fair value at the date a derivative contract is entered into and are subsequently remeasured to their fair value at each reporting date. The resulting gain or loss is recognised in profit or loss immediately unless the derivative is designated and effective as a hedging instrument, in which event, the timing of the recognition in profit or loss depends on the nature of the hedge relationship. The Group has not adopted hedge accounting during the financial year or previous corresponding period.

Embedded derivatives

Derivatives embedded in other financial instruments or other host contracts are treated as separate derivatives when their risks and characteristics are not closely related to those of host contracts and the host contracts are not measured at their fair value with changes in fair value recognised in profit or loss.

4. Operating Segments

The Group is organised into four segments which is the basis on which the Group reports. The principal products and services of these segments are as follows:

Freedom Brands

Freedom Foods: A range of products for consumers requiring a solution to specific dietary or medical conditions including gluten free, wheat free, nut free, low sugar or salt or highly fortified. The product range covers breakfast cereals, cookies, snack bars, soy, almond and rice beverages and other complimentary products. These products are produced and sold in Australia and overseas.

Seafood: A range of canned seafood covering sardines, salmon and specialty seafood. These products are produced overseas and sold in Australia and overseas.

Pactum Australia: A range of long life beverages including soy, rice, almond and dairy milk beverages, chicken, beef and vegetable stocks.

Thorpedo Foods: Thorpedo range of low GI beverages. These products are produced and sold in Australia and overseas.

Operating segments are identified on the basis of internal reports about components of the Group that are regularly reviewed by the Board of Directors in order to allocate resources to the segments and assess their performance.

Information regarding these segments is presented below. The following is an analysis of the Group's revenue and results by reportable operating segment for the periods under review:

	External sales		Other revenue		Total	
	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
Segment revenue						
<i>Continuing operations</i>						
Seafood	17,958	18,914	-	-	17,958	18,914
Freedom Foods	31,085	26,256	-	-	31,085	26,256
Pactum	9,030	-	-	-	9,030	-
Thorpedo Foods	59	85	-	72	59	157
Other	-	-	-	-	473	429
Total revenue of the consolidated group					58,605	45,756

Revenue generated by equity accounted associates from external sales is not consolidated, instead under the equity method of accounting, the carrying amounts of interest in joint venture entities are increased or decreased to recognise the Group's share of post acquisition profits or losses and other changes in net assets of the joint venture/minority interest.

95% of total external sales of the consolidated group and equity accounted associates are generated in Australia (2011: 97%) and more than 80% of total external sales are through major Australian retailers.

4. Operating Segments

(continued...)

	2012 \$'000	2011 \$'000
Segment result		
<i>Continuing operations</i>		
Seafood	3,953	3,978
Freedom Foods	3,237	3,249
Pactum	1,452	-
Thorpedo Foods	(13)	(1,748)
	8,629	5,479
Group share of equity accounted associates	1,214	1,136
Shared services	(3,288)	(3,303)
Finance costs	(1,813)	(1,529)
Depreciation	(1,372)	(1,092)
Profit before income tax	3,370	691
Profit on sale of A2DP shares	-	3,884
Write off of non recurring legal expense and unrecoverable amounts	(120)	(326)
Income tax expense	(238)	138
Profit for the year from continuing operations	3,012	4,387

Total profit from equity accounted associates for the period totalled \$4,553,000 (2011: \$2,422,000). The consolidated entities share of these profits was \$1,214,000 (2011: \$1,136,000).

	2012 \$'000	2011 \$'000
Segment assets		
Seafood	21,644	17,724
Freedom Foods	44,857	43,149
Pactum	22,284	-
Thorpedo Foods	1,162	1,426
	89,947	62,299
Unallocated (Shared Services)	13,934	13,157
Total assets of the Group	103,881	75,456
Segment liabilities		
Seafood	10,028	5,418
Freedom Foods	14,068	14,820
Pactum	20,117	-
Thorpedo Foods	5	30
	44,218	20,268
Unallocated (Shared Services)	12,393	5,205
Total liabilities of the Group	56,611	25,473

4. Operating Segments

(continued...)

Other segment information

	Depreciation and Amortisation		Additions to non-current assets	
	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
Seafood	-	-	-	-
Freedom Foods	1,170	1,092	1,941	2,733
Pactum	280	-	10,939	-
Thorpedo Foods	-	-	-	-
	1,450	1,092	12,880	2,733
Unallocated (Shared Services)	(78)	-	-	-
	1,372	1,092	12,880	2,733

The add back of depreciation in the unallocated line relates to motor vehicles which were fully depreciated and disposed of during the year.

5. Revenue

	Consolidated \$'000	
	2012	2011
Segment revenue		
<i>Continuing operations</i>		
Sale of goods	58,132	45,256
Interest received		
• Loans and receivables	-	-
• Cash and Cash equivalents	5	25
License fee	-	72
	58,137	45,353
Other income		
• Government/State grants - refer below	120	81
• Gain on disposal of fixed assets	21	-
• Payroll Tax Refund	75	70
• Rental income	-	14
• Management fee received	252	238
	468	403
Total Revenue	58,605	45,756

The above grants are the Export Market Development Grant received or receivable for 2012 and 2011 (2012: \$51,000, 2011: \$20,000), State Training Grant (2012: \$6,000, 2011: \$30,000) and Department of Education, Employment and Workplace Relations Grant (2012: \$63,500, 2011: \$31,000).

6. Profit for the year before tax

	Consolidated \$000	
	2012	2011
Profit for the year was arrived at after charging the following expenses:		
Finance costs		
• Interest on bank overdrafts and loans	1,840	1,730
• Interest on related party loan	261	118
• Interest capitalised as addition to the cost of qualifying assets	(360)	(346)
• Interest on obligations under finance leases	72	27
Total borrowing costs	1,813	1,529
Depreciation on property, motor vehicles, plant and equipment	1,372	1,092
Rental expense on operating leases (equipment)	221	145
Rental expense on operating leases (property)	159	73
Research and development costs expensed	330	500
Impairment of trade receivables	(14)	(27)
Employee benefit expense		
Post employment benefits - defined contribution plans	1,349	580
Share-based payments - equity settled share based payments	106	87
Other employee benefits	6,692	4,959
Total employee benefit costs	8,147	5,626

- (i) The Group uses derivative financial instruments to hedge its exposure to foreign exchange risks arising from operational, financing and investment activities.

In accordance with its treasury policy, the Group does not hold or issue derivative financial instruments for trading purposes.

During the financial year the Group utilised foreign exchange contracts for the purchase of inventory. The foreign exchange contracts were denominated in USD and CAD. As at 30 June 2012 the Group held foreign exchange contracts totalling USD1,502,000 and CAD652,000.

The contracts related to highly probable forecasted transactions for the purchase of inventory for the Specialty Seafood business (Salmon and Sardines) and the Freedom Foods business (Spreads and Almond paste) with the purchase consideration being settled in the above currencies. The Group's objective in entering into foreign exchange contracts is to provide certainty to the income and cash flow implications for the designated foreign currency purchase, relating to purchase of inventory.

As the Group does not utilise hedge accounting, derivative financial instruments held by the Group are required under the Australian Accounting Standards to be valued at fair value as at balance date. A valuation at fair value assumes that the Group would settle the contracts at a specific date and recognise a gain or loss depending on the prevailing spot rate at value date, even though the intention of the Group is to settle the contract at contract expiry in relation to the purchase of inventory or an asset required for manufacturing.

7. Income Taxes

	Consolidated \$000	
	2012	2011
Income tax recognised in profit or loss		
Tax expense comprises:		
Current tax expense in respect of the current year	497	1,342
Adjustments recognised in the current year in relation to the current tax of prior years	(293)	(1,330)
Deferred tax expense/(income) relating to the origination and reversal of temporary differences	34	(150)
Total expense/(income) tax recognised in the current year relating to continuing operations	238	(138)
The prima facie income tax expense on pre-tax accounting profit from operations reconciles to the income tax expense in the financial statements as follows:		
Profit before tax from continuing operations	3,250	4,249
Income tax expense calculated at 30%	975	1,275
Effect of revenue/expenses that are not deductible in determining taxable profit	(345)	67
Effect of tax concessions (research and development)	(99)	(150)
Adjustments recognised in the current year in relation to the current tax of prior years		
Prior year R&D claim	(293)	(951)
Other	-	(379)
	238	(138)

The tax rate used in the above reconciliation is the corporate tax rate of 30% payable by Australian corporate entities on taxable profits under Australian tax law. There has been no change in the corporate tax rate when compared with the previous reporting period.

Income tax recognised directly in equity

An amount of \$Nil was credited to equity in relation to share issue costs during the year (2011 \$81,000).

Income tax recognised in other comprehensive income

No current or deferred tax amounts were charged/(credited) directly to the other comprehensive income during the year.

	Consolidated \$000	
	2012	2011
Current tax assets/(liabilities)		
Income tax receivable/payable attributable to:		
• Entities in the tax-consolidated group	(816)	-
	(816)	-

7. Income Taxes

(continued...)

Deferred tax balances

Deferred tax assets/(liabilities) arise from the following:

Consolidated 2012	Opening Balance \$'000	Recognised on acquisition of common controlled entity \$'000	Charged to income \$'000	Closing balance \$'000
Temporary differences:				
Provisions	329	7	12	348
Doubtful debts	4	-	(4)	-
Property plant & equipment	(9)	(197)	(141)	(347)
Other	(1,031)	118	903	(10)
	(707)	(72)	770	(9)
Unused tax losses and credits:				
Tax losses (i)	2,503	-	(497)	2,006
Withholding tax paid	344	-	(306)	38
	2,847	-	(803)	2,044
	2,140	(72)	(34)	2,035

- (i) Current year earnings together with forecast future earnings support the recognition of carried forward losses as deferred tax assets

Consolidated 2011	Opening Balance \$'000	Charged to income \$'000	Closing balance \$'000
Temporary differences:			
Provisions	337	(8)	329
Doubtful debts	12	(8)	4
Property plant & equipment	(24)	15	(9)
Other	165	(1,196)	(1,031)
	490	(1,197)	(707)
Unused tax losses and credits:			
Tax losses	1,161	1,342	2,503
Withholding tax paid	340	4	344
	1,501	1,346	247
	1,991	149	2,140

The company and its wholly-owned Australian subsidiaries have formed a tax-consolidated group and are therefore taxed as a single entity. The head entity within the tax consolidated group is Freedom Foods Group Limited. Tax expense/income, deferred tax liabilities and deferred tax assets arising from temporary differences of the members of the tax-consolidated group are recognised in the separate financial statements of the members of the tax-consolidated group using the 'separate taxpayer within group' approach by reference to the carrying amounts in the separate financial statements of each entity and the tax values applying under tax consolidation. Current tax liabilities and assets and deferred tax assets arising from unused tax losses and relevant tax credits of the members of the tax-consolidated group are recognised by the company (as head entity in the tax-consolidated group).

7. Income Taxes

(continued...)

Entities within the tax-consolidated group have entered into a tax funding arrangement and a tax sharing agreement with the head entity. Under the terms of the tax funding arrangement, Freedom Foods Group Limited and each of the entities in the tax-consolidated group has agreed to pay a tax equivalent payment to or from the head entity, based on the current tax liability or current tax asset of the entity.

The tax sharing agreement entered into between members of the tax-consolidated group provides for the determination of the allocation of income tax liabilities between the entities should the head entity default on its tax payment obligations or if an entity should leave the tax-consolidated group. The effect of the tax sharing agreement is that each member's liability for tax payable by the tax consolidated group is limited to the amount payable to the head entity under the tax funding arrangement.

8. Auditors remuneration

	Consolidated \$	
	2012	2011
Current year		
Remunerations of the auditors of the Group for:		
• audit or review of the financial report	209,010	171,740
• taxation advice and preparation of tax returns	72,937	58,952
• research and development advice and preparation of the return	34,504	19,751
	316,451	250,443

The auditor of the consolidated entity is Deloitte Touche Tohmatsu.

9. Earnings per share

	Consolidated Cents per share	
	2012	2011
Basic earnings per share from continuing operations	3.88	5.67
Diluted earnings per share from continuing operations	3.03	4.90
The earnings and weighted average number of ordinary shares used in the calculation of basic and diluted earnings per share are as follows:		
	\$000	
(a) Earnings used in the calculation of basic EPS	3,012	4,387
(b) Earnings used in the calculation of diluted EPS	3,012	4,387
	Number '000	
(c) Weighted average number of ordinary shares outstanding during the year used in the calculation of basic EPS	77,599	77,435
Shares deemed to be issued for no consideration in respect of:		
• CRPS	19,415	12,021
• unlisted options	2,504	-
(d) Weighted average number of ordinary shares and potential ordinary shares used in the calculation of diluted EPS including CRPS	99,518	89,456

19,414,800 Convertible Redeemable Preference Shares were in issue.

At 30 June 2012, 19,222,791 (2011: 19,376,362) ordinary share options and 6,250,000 (2011: Nil) employee share options were outstanding (Exercisable at \$0.40 per share)

10. Trade and other receivables

	Consolidated \$000	
	2012	2011
Current		
Trade receivables	16,738	9,513
Allowance for doubtful debts	-	(14)
	16,738	9,499
Other receivables	1,008	598
	17,746	10,097

The average credit period on sales of goods is 34 days (2011: 34 days). No interest is charged on trade receivables. An allowance has been made for estimated irrecoverable trade receivable amounts arising from past sale of goods, determined by reference to past default experience. During the current financial year, the allowance for doubtful debts decreased by \$14,000 (2011: decreased by \$28,000) in the Group. There is no allowance for doubtful debts/impaired trade receivables as at 30 June 2012 (2011: \$14,000). The Group does not hold any collateral over these balances.

	Consolidated \$000	
	2012	2011
Current (i)	15,779	9,218
Past due but not impaired (ii)	959	281

- (i) The current receivables for the Group are with a weighted average of 29 days (2011: 38 days). Management considers that there are no indications as of the reporting date that the debtors will not meet their payment obligations..
- (ii) (ii) The past due but not impaired receivables for the Group are with a weighted average of 69 days (2011: 61 days). These relate to a number of customers for whom there is no recent history of default and other indicators of impairment. Management considers that no provision is required on these balances.

The Group does not have significant risk exposure to any one debtor, however 84% (2011: 83%) of sales and 81% (2011: 82%) of year end receivables are concentrated in major supermarkets throughout Australia.

Movement in the allowance for doubtful debts

	Consolidated \$000	
	2012	2011
Balance at the beginning of the year	14	43
Impairment losses recognised on receivables	-	-
Amounts written off as uncollectable	-	(1)
Amounts recovered during the year	-	-
Impairment losses reversed	(14)	(28)
Balance at the end of the year	-	14

Other receivables

These amounts generally arise from transactions outside the usual operating activities of the Group. Management has assessed that these are all recoverable and no impairment has been taken.

11. Other financial assets / (liabilities)

	Consolidated \$'000	
	2012	2011
Current		
Payables to related parties - refer Note 28 Related party transactions	-	(53)
Receivables from related parties - refer Note 28 Related party transactions	81	-
Non-current		
Investment in joint venture entities - refer note 34 Jointly controlled operations and assets	-	1,882
Investment in associates - refer Note 35 Related party transactions	12,357	9,558
	12,357	11,440

12. Inventories

	Consolidated \$'000	
	2012	2011
Current		
Raw materials	4,029	1,484
Finished goods	9,191	3,985
Provision for stock obsolescence	(76)	(119)
	13,144	5,349

All inventories of the Group are expected to be recovered within a 12 month period.

The cost of inventories recognised as an expense during the year in respect of continuing operations was \$40,549,000 (2011: \$31,262,000).

13. Intangibles

	Goodwill \$'000	Brand Names \$'000	Total \$'000
2012			
Balance at 1 July 2011	5,214	16,274	21,488
Impairment of Goodwill	-	-	-
Balance at 30 June 2012	5,214	16,274	21,488
2011			
Balance at 1 July 2010	6,992	16,274	23,266
Impairment of Goodwill	(1,778)	-	(1,778)
Balance at 30 June 2011	5,214	16,274	21,488

Goodwill and brands are initially recorded at cost. All brands have been assessed as having indefinite useful lives because there is no expiration date and all brands are profitable.

There were no impairment losses in the current year (2011: \$1,778,000)

Allocation of goodwill to cash-generating units

Goodwill has been allocated for impairment testing purposes to the following cash-generating units:

Seafood
Freedom Foods

13. Intangibles

(continued...)

Impairment of cash-generating units including goodwill

There was an impairment loss recognised of \$1,778,000 during the 2011 financial year for Thorpedo Foods cash generating unit.

The consolidated entity carries an amount of \$16,274,000 of brand names with indefinite useful lives allocated between the Seafood and Freedom Foods cash generating units. The brand names relate to major brands purchased as part of business combinations that have long establishment and are considered to be market leaders within their market segment. The brand names operate in a stable industry with a strong positioning in the consumer functional foods market. There is no goodwill associated to the Group's acquisition of Pactum Australia Pty Limited.

The carrying amount of goodwill has been allocated to the identified cash-generating units as follows:

	Consolidated \$000	
	2012	2011
Seafood	1,982	1,982
Freedom Foods	3,232	3,232
	5,214	5,214

The recoverable amounts of the cash generating units are determined based on a value in use calculation which uses cash flow projections based on financial budgets approved by management covering a five-year period, and a discount rate of 10.5% pa (2011: 10.3% pa). Cash flow projections during the budget period for the cash-generating units are also based on the same expected gross margins during the budget period.

Key assumptions

Cash-generating units

Budgeted market share

Average market share in the period immediately before the budget period plus a growth of up to 1% of market share per year. Management believes that the planned market share growth per year for the next four years is reasonable.

Budgeted gross margin

Average gross margins achieved in the period immediately before the budget period is consistent with that used by management.

14. Property, plant and equipment

	Consolidated \$000	
	2012	2011
Non-current		
Freehold land (at fair value)	254	160
Accumulated depreciation	-	-
Total Land	254	160
Buildings (at fair value)	4,850	4,850
Accumulated depreciation	(505)	(384)
Total Buildings	4,345	4,466
Total Land and Buildings	4,599	4,626

14. Property, plant and equipment

(continued...)

	Consolidated \$000	
	2012	2011
Plant and Equipment (at cost)	21,215	16,481
Accumulated depreciation	(4,326)	(2,997)
	16,889	13,484
Capital work in progress at cost	14,122	5,976
Total Owned Plant and Equipment	31,011	19,460
Motor Vehicles (under finance leases)	30	108
Accumulated depreciation	(21)	(99)
Total Motor Vehicles	9	9
Total property, plant and equipment	35,619	24,095

Movements in the carrying amounts of each class of property, plant and equipment between the beginning and the end of the current financial year:

	Freehold Land	Buildings	Plant & Equipment	Motor Vehicles	Total
	\$000	\$000	\$000	\$000	\$000
Group 2012					
Balance at 1 July 2011	160	4,466	19,460	9	24,095
Additions	94	-	5,417	-	5,511
Additions through acquisition of subsidiary	-	-	7,463	-	7,463
Disposals	-	-	-	(78)	(78)
Depreciation expense	-	(121)	(1,329)	78	(1,372)
Balance at 30 June 2012	254	4,345	31,011	9	35,619
Group 2011					
Balance at 1 July 2010	150	4,587	17,685	9	22,431
Additions	10	-	2,723	-	2,733
Disposals	-	-	23	-	23
Depreciation expense	-	(121)	(971)	-	(1,092)
Balance at 30 June 2011	160	4,466	19,460	9	24,095

Aggregate depreciation allocated, whether recognised as an expense or capitalised as part of the carrying amount of other assets during the year:

	Consolidated \$000	
	2012	2011
Freehold land and buildings	121	121
Plant and equipment	1,329	955
Motor vehicles	(78)	16
	1,372	1,092

15. Trade and other payables

	Consolidated \$000	
	2012	2011
Current		
Trade payables (i)	11,330	3,079
Other payables and accruals (ii)	3,443	2,500
Payables from joint ventures and related parties - refer Note 28 Related party transactions	423	-
	15,196	5,579
Non-current		
Other payables and accruals (ii)	73	504
	73	504

- (i) Trade payables are paid on average within 60 days of invoice date. No interest is charged on trade payables.
- (ii) Included in other payables and accruals is an amount due to the vendor of \$562,000 (2011: \$1,113,000) for the purchase of the Leeton property. The portion of this payable due to be settled within 12 months is \$562,000 (2011: \$551,000).

16. Borrowings and loans from related parties

Borrowings	Consolidated \$000	
	2012	2011
Secured - at amortised cost		
Current		
Bank overdrafts (i)	-	-
Loan payable (i)	5,578	2,913
Finance leases (ii) (iii)	2,761	1,396
Finance Facility (i)	10,662	6,048
Non-current		
Loan payable (i)	7,532	3,150
Finance leases (ii) (iii)	4,863	4,845
	31,396	18,352
Disclosed in the financial statements as:		
Current borrowings	19,001	10,357
Non-current borrowings	12,395	7,995
	31,396	18,352

- (i) Secured by assets as detailed in note 36.
- (ii) Secured by leased assets as detailed in note 24.
- (iii) Included as part of the finance leases is the Equipment Financing utilised to purchase equipment for Leeton and Taren Point 3rd Line.

	Consolidated \$000	
	2012	2011
Loans from related parties		
Loans from Leppington Pastoral Company - refer Note 28 Related party transactions	8,064	-

During the year the above loan attracted interest payable at 10% per annum.

17. Provisions

	Consolidated \$000	
	2012	2011
Current		
Employee benefits (i)	902	855
Non-current		
Employee benefits	164	130
	1,066	985
Employee benefits movement		
Balance at 1 July 2011	985	1,122
Additional provision recognised	671	726
Amounts used	(590)	(863)
Balance at 30 June 2012	1,066	985

- (i) The current Group provision for employee benefits includes \$87,000 of annual leave and vested long service leave entitlements accrued but not expected to be taken within 12 months (2011: \$107,000).

18. Issued capital

	Consolidated \$000	
	2012	2011
Fully paid ordinary shares		
77,995,731 (2011: 77,496,602) ordinary shares fully paid	33,878	33,655
Balance at 1 July 2011	33,655	33,637
Issue of shares (i) (ii)	220	18
Balance at 30 June 2012	33,875	33,655

- (i) (i) During the year there were a total of 499,129 ordinary shares issued as a result of exercise of options and the dividend reinvestment plan (DRP); 153,571 ordinary shares at \$0.40 per share, 300,000 ordinary shares at \$0.50 per share and 45,558 at \$0.389 per share under the DRP. No costs were incurred.
- (ii) During the prior year there were 873 ordinary shares issued as a result of exercise of options at \$0.40 per share and 60,347 ordinary shares issued under the dividend reinvestment plan (DRP) at \$0.30 per share. No costs were incurred.

Fully paid ordinary shares carry one vote per share and carry the right to dividends. Changes to the then Corporations Law abolished the authorised capital and par value concept in relation to share capital from 1 July 1998. Therefore, the company does not have a limited amount of authorised capital and issued shares do not have a par value.

The Dividend Reinvestment Plan provides shareholders with the opportunity to receive ordinary shares, in lieu of cash dividends, at a discount (set by the directors) from the market price at time of issue.

Convertible Redeemable Preference Shares

The CRPS are perpetual with no maturity, but redeemable after 3 years at the option of the Company. The CRPS are transferable. The dividend rate is 9.0% p.a. on the issue price of \$0.30. It is a preferred, discretionary and non cumulative dividend and CRPS holders have no claim or entitlement in respect of a non payment.

18. Issued capital

(continued...)

Dividends are to be payable half-yearly in arrears. CRPS holders who convert their CRPS prior to a dividend payment date will not be entitled to any dividend for that part period in respect of that CRPS. However upon conversion to ordinary shares a holder who is on the register on the record date for a dividend payable in respect of ordinary shares will be entitled to the full ordinary dividend for that period. Dividends on the CRPS will be payable in April and October each year until converted or redeemed. CRPS holders are entitled to receive dividends in priority to holders of ordinary shares and equally with the holders of other CRPS that may be issued by Company on these terms.

CRPS are convertible into fully paid ordinary shares in Company on the basis that each CRPS is convertible at the election of the CRPS holder into one ordinary share, subject to any restrictions imposed by the Corporations Act and ASX Listing Rules. There is no time limit within which CRPS must be converted. No additional consideration is payable on conversion.

Notwithstanding the right of holders of CRPS to convert at any time, all CRPS will convert into ordinary shares automatically on the occurrence of certain trigger events including certain transactions involving a change in control of Company, such as a takeover of Company or a scheme or merger between Company and another body.

From the date that is 3 years from the date of issue of the CRPS, the Company may redeem the CRPS at its option for the payment per CRPS of the higher of:

- the issue price of \$0.30; and
- an amount determined by the Board of the Company with reference to the value of a CRPS as determined by an independent expert appointed by the Board.

	Consolidated \$000	
	2012	2011
19,414,800 (2011: 19,414,800) convertible redeemable preference shares	5,633	5,633
Balance at 1 July 2011	5,633	-
Issue of shares	-	5,633
Balance at 30 June 2012	5,633	5,633

Share options granted under the employee share option plan

For information relating to the Freedom Foods Group Limited Employee Share Option Plan, including details of options issued, exercised and lapsed during the financial year and the options outstanding at year-end, refer note 29.

19. Reserves

	Consolidated \$000	
	2012	2011
Equity-settled employee benefits	639	533
Asset revaluation	473	473
Other reserves	(5,013)	-
	(3,901)	1,006
Equity-settled employee benefits		
Balance at 1 July 2011	533	446
Share based payment	106	87
Balance at 30 June 2012	639	533

The equity-settled employee benefits reserve arises on the grant of share options to executives and senior employees under the Employee Share Option Plan. Amounts are transferred out of the reserve and into issued capital when the options are exercised. Further information about share-based payments to employees is made in note 29 to the financial statements.

19. Reserves

(continued...)

	Consolidated \$000	
Asset revaluation	2012	2011
Balance at 1 July 2011	473	473
Revaluation increment	-	-
Balance at 30 June 2012	473	473

The asset revaluation reserve arises on the revaluation of land and buildings. Where a revalued land or building is sold that portion of the asset revaluation reserve which relates to the asset, and is effectively realised, is transferred directly to retained earnings.

	Consolidated \$000	
Other reserve	2012	2011
Balance at 1 July 2011	-	-
Acquisition of subsidiary under common control	(5,013)	-
Balance at 30 June 2012	(5,013)	-

As described in Note 3(f), the acquisition of Pactum by the Company is accounted for as a common control transaction. As a consequence, the difference between the fair value of the consideration paid and the existing book values of assets & liabilities of Pactum has been debited to a common control reserve (\$5,013,000). Upon disposal of all interests in Pactum by the Group this reserve would be transferred to retained earnings.

20. Retained earnings

	Consolidated \$000	
	2012	2011
Balance at 1 July 2011	9,689	5,707
Profit attributable to owners of the company	3,012	4,387
Dividends paid	(1,038)	(405)
Balance at 30 June 2012	11,663	9,689

21. Dividends

	2012		2011	
	Cents per share	Total \$000	Cents per share	Total \$000
Recognised amounts				
<u>Fully paid ordinary shares</u>				
Final dividend: fully franked at 30% tax rate	0.50	370	-	-
Interim dividend: fully franked at 30% tax rate	-	-	0.5	386
Dividends reinvested: fully franked at 30% tax rate	0.39	18	-	-
<u>Convertible Redeemable Preference Shares</u>				
Final dividend: fully franked at 30% tax rate	2.00	388	-	-
Interim dividend: fully franked at 30% tax rate	1.40	262	1.00	19
		1,038		405

21. Dividends

(continued...)

On 31 August 2012, the directors declared a fully franked final dividend of \$0.01 per share to the holders of fully paid ordinary shares in respect of the financial year ending 30 June 2012 to be paid to shareholders (registered as at 31st October 2012) on 30th November 2012 and dividends for the converting preference shareholders (registered on 2nd October 2012) on 2nd November 2012. The total estimated dividend to be paid is \$780,000 for ordinary dividend and \$272,000 for the CRPS dividend.

	Parent (\$000)	
	2012	2011
Adjusted franking account balance	27	298
Impact on franking account balance of dividends not recognised	451	334

22. Notes to the statement of cash flows

(a) Reconciliation of cash and cash equivalents

For the purposes of the statement of Cash Flows, cash and cash equivalents includes cash on hand and funds held in cash management and cheque accounts net of bank overdrafts. Cash at the end of the financial year as shown in the statement of cash flows is reconciled to the related items in the statement of financial position as follows:

	Consolidated \$000	
	2012	2011
Cash	767	182
	767	182

(b) Reconciliation of profit for the period to net cash flows from operating activities

Profit for the year	3,012	4,387
Depreciation of non current assets	1,372	1,092
Movement in provision for employee entitlements	(81)	136
Gain on disposal of assets	(21)	-
Goodwill write off	-	1,778
Profit on Sale of A2DP shares	-	(3,884)
Interest recognised regarding Leeton facility using amortised cost method	299	239
Share based payments	106	87
Interest received	(5)	(25)
Interest capitalised	(360)	(346)
Gain in associates	(650)	(406)
Gain in jointly controlled entity	(564)	(730)
Movements in Working Capital		
Increase in trade and other receivables	(830)	(651)
(Increase)/Decrease in inventory	(3,157)	1,671
Increase in other assets	266	(42)
Increase in deferred tax assets	(192)	(1,379)
Increase/(Decrease) in trade and other payables	4,434	(579)
Increase in provision for income tax	57	135
Increase in provision for deferred income tax liability	-	1,214
Net cash from operating activities	3,686	2,697

22. Notes to the statement of cash flows

(continued...)

Details of credit stand-by arrangements available and unused loan facilities are shown in note 23 to the financial statements.

(c) Non-cash financing and investing activities

	Consolidated \$000	
	2012	2011
Acquisition of common controlled entity, Pactum	6,000	-

During the year the Group acquired 50% of interest in Pactum for \$6,000,000 (refer note 37). This was a non cash transaction which resulted in a recognition of a loan payable to the related party (refer note 16).

23. Standby arrangements and unused credit facilities

	Consolidated \$000	
	2012	2011
Financing Facility		
Secured loan facilities		
- amount used	13,110	6,063
- amount unused	822	987
	13,932	7,050
Secured finance facilities		
- amount used	18,286	12,289
- amount unused	2,038	1,452
	20,324	13,741
Unused financing facilities	2,860	2,439

The bank finance facilities are arranged with HSBC Australia with general terms and conditions and certain facility components are subject to annual review. The bank facilities of the Group are secured by a first registered mortgage over all the Group's property, excluding items specifically discharged under the Freedom Foods equipment finance arrangement, and a first equitable mortgage over the whole of the Group's assets and undertakings including uncalled capital. The mortgage is held by HSBC Australia.

The equipment finance facilities relate to specific equipment operating at the Freedom Foods Leeton facility and Pactum Taren Point facility, arranged with National Australia Bank and Westpac. These facilities are secured over the assets financed under the facility, which have been specifically discharged from the first registered mortgage held over all the Group's property.

Interest rates are variable and subject to adjustment.

24. Capital and leasing commitments

Finance leases

Leasing arrangements

Finance leases relate to motor vehicles and equipment with lease terms of up to 5 years. The Group has options to purchase the equipment for an agreed amount at the conclusion of the lease agreements. The Group's obligation under finance leases are secured by the lessor's title to the leased assets.

24. Capital and leasing commitments

(continued...)

	Minimum future lease payments		Present value of minimum future lease payments	
	Consolidated \$000	Total \$000	Consolidated \$000	Total \$000
	2012	2011	2012	2011
Finance lease liabilities				
Payable:				
• No later than 1 year	2,818	1,844	2,761	1,396
• Later than 1 year but not later than 5 years	5,465	5,207	4,863	4,845
Minimum future lease payments (i)	8,283	7,051	7,624	6,241
Less future finance charges	(659)	(810)	-	-
Present value of minimum lease payments	7,624	6,241	7,624	6,241
Included in the financial statements as: (note 16)				
Current borrowings			2,761	1,396
Non-current borrowings			4,863	4,845
			7,624	6,241

(i) Minimum future lease payments includes the aggregate of all lease payments and any guaranteed residual.

Operating leases

Disclosure for lessees

Leasing arrangements

Operating leases relate to office equipment with lease terms of between one and two and a half years. The Group does not have an option to purchase the leased asset at the expiry of the lease period.

	Consolidated \$000	
	2012	2011
Non-cancellable operating lease commitments		
- Not longer than 1 year (i)	340	87
- Longer than 1 year but not longer than 5 years	30	18
	370	105
Group's share of jointly controlled entities capital commitments		
- Not longer than 1 year	-	593

(i) Operating leases not longer than 1 year include rental payments to Leppington Pastoral Company (a related party) as a result of the acquisition of Pactum Australia Pty Limited.

25. Personnel note

	Consolidated \$000	
	2012	2011
The entity employs casual and full time staff numbering	143	133

26. Financial instruments

(a) Capital risk management

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximising the return to stakeholders through the optimisation of debt and equity balances.

The Group's overall strategy remains unchanged from 2011. The capital structure of the Group consists of debt, which includes the borrowings disclosed in note 16, cash and cash equivalents and equity attributable to equity holders of the parent comprising issued capital, reserves and retained earnings as disclosed in notes 18, 19 and 20 respectively.

Operating cash flows are used to maintain and expand the group's manufacturing and distribution assets, as well as to make the routine outflows of tax, dividends and repayment of maturing debt. The Group's policy is to borrow centrally, using a variety of capital market issues and borrowing facilities, to meet anticipated funding requirements.

Gearing ratio

The Group's financial management team reviews the capital structure on a regular basis. As a part of this review management considers the cost of capital and the risks associated with each class of capital.

	Consolidated \$000	
	2012	2011
Financial liabilities		
Debt (i)	39,460	18,352
Cash and cash equivalents	(767)	(182)
Net debt	38,693	18,170
Equity (ii)	47,270	49,983
Net debt to equity ratio	82%	36%

(i) Debt is defined as long and short-term borrowings, as detailed in note 16.

(ii) Equity includes all capital and reserves.

(b) Financial risk management objectives

The Group's financial management team provides services to the each of the group businesses, co-ordinates access to domestic and international financial markets, monitors and manages the financial risks relating to the operations of the Group through internal risk reports which analyse exposures by degree magnitude of risks. These risks include market risk (including currency risk and price risk), credit risk and liquidity risk.

The Group seeks to minimise the effects of these risks, by using derivative financial instruments to hedge these risk exposures. The use of financial derivatives is governed by the Group's policies approved by the board of directors, which provide written principles on foreign exchange risk, credit risk and the investment of excess liquidity. The Group does not enter into or trade financial instruments, including derivative financial instruments, for speculative purposes.

(c) Market Risk

The Group's activities expose it primarily to the financial risks of changes in foreign currency exchange rates and interest rates. The Group enters into foreign exchange forward contracts to manage exposure to foreign currency risk for its imports. There has been no change to the Group's exposure to market risks or the manner in which it manages and measures the risk.

The Corporate Treasury function reports monthly to the board which monitors risks and policies implemented to mitigate risk exposure.

26. Financial instruments

(continued...)

(d) Significant accounting policies

Details of the significant accounting policies and methods adopted, including the criteria for recognition, the basis of measurement and the basis on which income and expenses are recognised, in respect of each class of financial asset, financial liability and equity instrument are disclosed in note 3 to the financial statements.

(e) Foreign currency risk management

The Group undertakes certain transactions denominated in foreign currencies, hence exposures to exchange rate fluctuations arise. Exchange rate exposures are managed within approved policy parameters utilising forward foreign exchange contracts.

The carrying amount of the Group's foreign currency denominated financial assets and financial liabilities at the reporting date is as follows:

	Financial assets \$000		Financial liabilities \$000	
	2012	2011	2012	2011
Consolidated				
US dollars (USD)	7	9	1,218	227
Canadian dollars (CAD)	374	310	835	215

There have been no changes to the group's exposure to foreign currency risks or the manner in which it manages and measures the risks from the previous period.

Forward Exchange Contracts

The Group enters into forward exchange contracts to buy specified amounts of foreign currencies in the future at stipulated exchange rates. The objective of entering into the forward exchange contracts is to protect the Group against unfavourable exchange rate movements for the contracted purchases undertaken in foreign currencies.

The Group had entered into contracts (for terms not exceeding 12 months) to purchase finished goods from suppliers in the United States and Canada. The contracts related to highly probable forecasted transactions for the purchase of inventory for the Specialty Seafood business (Salmon and Sardines) and the Freedom Foods business (Spreads and Almond paste) with the purchase consideration being settled in the above currencies. The Group's objective in entering into foreign exchange contracts is to provide certainty to the income and cash flow implications for the designated foreign currency purchase, relating to purchase of inventory or other capital assets. The Group had USD1,502,000 and CAD652,000 outstanding foreign exchange contracts as at 30 June 2012.

The Group does not adopt hedge accounting. The following table details the forward foreign currency contracts outstanding as at reporting date:

	Average exchange rate		Foreign currency		Contract value		Fair value	
	2012	2011	2012	2011	2012	2011	2012	2011
			FC'000		\$'000		\$'000	
Outstanding contracts								
Consolidated								
Buy US Dollars								
Less than 3 months	0.959	1.036	1,502	590	1,566	569	(89)	(18)
Consolidated								
Buy CA Dollars								
Less than 3 months	0.998	-	652	-	653	-	(26)	-

26. Financial instruments

(continued...)

Foreign currency sensitivity analysis

The following table details the sensitivity to an increase / decrease in the Australian dollar against the relevant currencies in relation to foreign exchange exposures. Sensitivity rates of 10% (USD) and 13% (CAD) have been used as these represent management's assessment of a likely maximum change in foreign exchange rates.

A positive number indicates an increase in profit where the Australia Dollar strengthens against the respective currency. For a weakening of the Australia Dollar against the respective currency there would be an equal and opposite impact on the profit and the balances below would be negative.

	Profit or loss \$000	
	2012	2011
Consolidated		
US dollars (USD) impact		
AUD appreciates by 10%	112	(16)
AUD depreciates by 10%	(138)	22
Canadian dollars (CAD) impact		
AUD appreciates by 13%	105	(22)
AUD depreciates by 13%	(137)	29

This is mainly attributable to the exposure outstanding on foreign currency receivables and payables at year end in the consolidated entity and the parent.

(f) Interest rate risk management

The Group is exposed to interest rate risk as it borrows funds at both fixed and floating interest rates. The Group manages this risk by maintaining an appropriate mix between fixed and floating rate borrowings.

Exposures to interest rate risk, which is the risk that a financial instrument's value, its borrowing costs and interest income will fluctuate as a result of changes in market interest rates and the effective weighted average interest rates on those financial instruments are set out below:

Financial Instrument	Note	Fixed rate maturing in					
		Weighted average effective interest rate	Variable Rate		Less than 1 year		1 to 5 years
			2012	2011	2012	2011	2012
		%	\$'000	\$'000	\$'000	\$'000	\$'000
Financial Assets							
Cash and cash equivalents	22	0%	767	182	-	-	-
Total Financial Assets			767	182	-	-	-
Financial Liabilities							
Finance leases	16	8%	-	-	2,761	1,396	4,863
Other payable	15	11%	-	-	562	608	-
Due to related parties	16	10%	-	-	8,064	-	-
Finance facilities	16	6%	10,662	6,048	-	-	-
Loan payable	16	6%	13,110	6,063	-	-	-
Total Financial Liabilities			23,772	12,111	11,387	2,004	4,863

During the financial year there has been no change to the group's interest rate risk exposure or the manner in which it manages and measures these risks.

26. Financial instruments

(continued...)

Interest rate sensitivity analysis

The sensitivity analysis below has been determined based on the impact of 150 basis point increase in interest rates on the exposure to interest rates as detailed in the above table.

The impact of a 150 basis point interest rate movement during the year with all other variables being held constant will be:

- a decrease on the consolidated entity's net profit of \$173,000 (2011: \$89,000) respectively.

This is mainly attributable to the consolidated entity's exposure to interest rates on its variable rate borrowings.

A 150 basis point movement represents management's assessment of the possible change in interest rates.

(g) Credit risk management

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Group. The Group has adopted the policy of only dealing with credit worthy counterparties as a means of mitigating the risk of financial loss from defaults. The Group's exposure and the credit ratings of its counterparties are continuously monitored and the aggregate value of transactions concluded are spread amongst approved counterparties.

Quality of Trade and Other Receivables and Other Financial Assets have been disclosed in notes 10 and 11 respectively.

Credit risk from balances with banks and financial institutions is managed by Group Treasury in accordance with a Board approved policy. Investments of surplus funds are made only with approved counterparties and within credit limits assigned to each counterparty.

Counterparty credit limits are reviewed by the Board on an annual basis and may be updated throughout the year subject to approval of the Board. The limits are set to minimise the concentration of risks and therefore mitigate financial loss through potential counterparty failure. The credit risk on liquid funds is limited because the counterparties are banks with high credit ratings assigned by international credit rating agencies.

The maximum exposure to credit risk, excluding the value of any collateral or other security, at statement of financial position date, to recognised financial assets of the Group which have been recognised on the statement of financial position is the carrying amount, net of any allowance for doubtful debts.

(h) Liquidity risk management

Liquidity risk arises from the possibility that the Group may be unable to settle a transaction on the due date. The ultimate responsibility for liquidity risk management rests with the Board of Directors, who has built an appropriate liquidity risk management framework for the management of the Group's short, medium and long-term funding and liquidity management requirements. The Group manages risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities by continuously monitoring forecasts and actual cash flows and matching the maturity profiles of financial assets and liabilities.

The Group manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities by continuously monitoring forecast and actual cash flows and matching profiles of financial assets and liabilities. Included in Note 23 is a listing of additional undrawn facilities that the company and the consolidated entity has at their disposal to further reduce liquidity risk.

Liquidity risk tables

The following table details the consolidated entity's remaining contractual maturity for its financial liabilities. The table has been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the consolidated entity can be required to pay. The table includes both interest and principal cash flows.

26. Financial instruments

(continued...)

	Weighted average effective interest rate	Less than 1 year		1 to 5 years		More than 5 years	
		2012	2011	2012	2011	2012	2011
	%	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Consolidated							
Financial Liabilities							
Trade payables	-	11,330	3,079	-	-	-	-
Other payables and accruals	-	2,881	1,892	-	-	-	-
Other payables	11%	928	944	-	944	-	-
Due to related parties	10%	8,605	-	-	-	-	-
Finance leases	8%	2,818	1,844	5,465	5,207	-	-
Finance facilities	6%	11,334	6,493	-	-	-	-
Loan payable	6%	5,935	3,220	8,014	3,626	-	-
Total Financial Liabilities		43,831	17,472	13,479	9,777	-	-

(i) Fair value of financial instruments

The carrying amount of financial assets and financial liabilities recorded in the financial statements approximates their fair values. The fair values of financial assets and financial liabilities are determined as follows:

- the fair value of financial assets and financial liabilities with standard terms and conditions and traded on active liquid markets are determined with reference to quoted market prices; and
- the fair value of other financial assets and financial liabilities (excluding derivative instruments) are determined in accordance with generally accepted pricing models based on discounted cash flow analysis; and
- the fair value of derivative instruments are calculated using quoted prices. Where such prices are not available use is made of discounted cash flow analysis using the applicable yield curve for the duration of the instruments for non-optional derivatives, and option pricing models for optional derivatives.

27. Key management personnel compensation

This report details the nature and amount of remuneration for each Director and the executives receiving the highest remuneration.

Remuneration policy

Remuneration arrangements for Directors and executives of the Parent and Group ("the Directors and executives") are set competitively to attract and retain appropriately qualified and experienced Directors and executives. As part of its agreed mandate, the Remuneration and Nomination Committee obtains independent advice when required on the appropriateness of remuneration packages given trends in comparable companies and the objectives of the consolidated entity's remuneration strategy.

The remuneration structures explained below are designed to attract suitably qualified candidates. The remuneration structures take into account:

- The capability and experience of the Directors and executives;
- The Directors and executives ability to control the relevant operational performance; and
- The amount of incentives within each Director and executive's remuneration.

Managing Director and Executives

Fixed remuneration consists of base remuneration (which is calculated on a total cost basis and includes any FBT charges related to employee benefits including motor vehicles), as well as employer contributions to superannuation funds.

The Managing Director and Executives remuneration levels are reviewed annually by the Remuneration and Nomination Committee through a process that considers the overall performance of the Group.

27. Key management personnel compensation

(continued...)

Performance based remuneration

Performance based remuneration is at the discretion of the Remuneration and Nomination Committee. These can take the form of share options or cash bonuses. During the year, cash bonuses were paid to A Haddad (Pactum Australia) and M Gauci (Pactum Australia) and 6,250,000 options were granted to RJF Macleod, M Bracka and A Haddad under the Company's Employee Share Option Plan (ESOP).

The ESOP allows the Company to grant options over shares to all directors (excluding Ron and Tony Perich) and permanent full time or part time employees, or their respective nominees, of a company in the group (Group Companies), which includes related bodies corporate of the Company and a body corporate in which the Company has voting power of 20% or more, whom the Board determines to be eligible to participate. The Board believes that Options granted are appropriate to aligning key executive performance with long term performance and growth of the Company.

Options are valued using the binomial method.

Non-Executive Directors

The maximum aggregate amount of fees that can be paid to Non-Executive Directors is subject to approval by shareholders at the Annual General Meeting. Total fees for all Non-Executive Directors, last voted upon by shareholders was in October 2006, was not to exceed \$300,000 in total. Total fees paid to Non-Executive Directors for 2012 was \$181,033 (2011: \$158,800). To align director interests with shareholder interests, the Directors are encouraged to hold shares in the Company.

The Chairman receives twice the base fee of Non-Executive Directors. Non-Executive Directors do not receive performance related remuneration. Directors' fees cover all main Board activities. Non-Executive Directors who sit on the Remuneration and Nomination Committee and the Audit, Risk and Compliance Committee receive an additional payment of \$1,000 and the Chairman of each receives \$2,000. There are no termination or retirement benefits for Non-Executive Directors.

Service agreements

All senior executive management are employed under contract. The agreements outline the components of the remuneration paid to executives including annual review. The agreements do not obligate the business to increase fixed remuneration, pay a short term incentive, make termination benefits or offer a long term incentive in any given year. The Company may terminate the contract at any time without notice if serious misconduct has occurred. Where termination with cause occurs, the executive is only entitled to that portion of remuneration that is fixed, and only up to the date of termination. The agreements may be terminated by written notice from either party or by the employing entity within the Group making a payment in lieu of notice. The notice periods are 9 months for the Managing Director and 6 months for CEO Freedom Brands and CEO Pactum Australia. Other notice periods for other executives is between 1 and 2 months.

Parent performance, shareholder wealth and directors and senior management remuneration

The remuneration policy of the company and group through short term (cash bonuses) and long term incentive structures (employee share options) aligns the remuneration of the Managing Director and senior Executives to long term performance and growth of the Company and development of shareholder wealth.

The following table shows the revenue, profits and dividends for the past five years for the Group.

	2012	2011	2010	2009	2008
Sales Revenue (\$000's)	58,132	45,256	44,071	48,596	54,082
Net Profit After Tax (\$000s)	3,012	4,387	3,357	1,320	956
Ordinary Dividends per share paid - Interim (cents)	0.50	0.50	-	1.0	2.0
CRPS Dividends per share paid (cents)	1.40	1.00	-	-	-
Basic Earnings per Share (cents)	3.88	5.67	5.0	2.4	2.0

27. Key management personnel compensation

(continued...)

The Remuneration and Nomination Committee considers that the Parent's remuneration structure is appropriate to building shareholder value in the medium term.

The aggregate compensation made to Directors and other members of key management personnel of the Parent and the Group is set out below:

	Consolidated \$000	
	2012	2011
Short-term employee benefits	1,167,142	1,314,492
Post-employment benefits	82,562	77,748
Share-based payment	190,219	87,360
Bonus payment (paid in FY 13)	93,200	-
Termination payment	-	75,425
	1,533,123	1,555,025

Details of key management personnel

Key management personnel (incorporating the Group and Company Executive who receive the highest remuneration for the year) include:

P.R. Gunner - Chairman and Non-Executive Director

R.J.F. Macleod - Managing Director

G.H. Babidge - Non Executive Director

A.M. Perich - Non-Executive Director.

R. Perich - Non-Executive Director

M. Miles - Non-Executive Director

M. Bracka - CEO Freedom Brands

A. Haddad - CEO Pactum Australia

P. Brown - Executive General Manager Sales, Freedom Brands

P. Bartier - National Supply Chain Manager, Freedom Brands

M. Gauci - Operations Manager, Pactum Australia

Determination of remuneration of specified directors

Remuneration of Non-Executive Directors comprise fees determined having regard to industry practice and the need to obtain appropriately qualified independent persons. Fees do not contain any non-monetary elements.

Remuneration of the Executive Director is determined by the Remuneration & Nomination Committee. In this respect, consideration is given to normal commercial rates of remuneration for similar levels of responsibility.

Options have been granted to the Managing Director to acquire ordinary shares in Freedom Foods Group Limited.

27. Key management personnel compensation

(continued...)

The compensation of each member of the key management personnel of the Group is set out below:

	P. R. Gunner	R.J.F. Macleod	G.H. Babidge	A. M. Perich	R. Perich	M. Miles
2012	\$	\$	\$	\$	\$	\$
Short term benefits						
Salaries and fees	63,000	259,800	21,333	32,700	32,000	32,000
Bonus	-	-	-	-	-	-
Non monetary	-	-	-	-	-	-
Other	-	-	-	-	-	-
Post employment benefits						
Superannuation	5,670	15,775	2,880	-	2,880	2,880
Equity compensation						
Options	-	76,088	-	-	-	-
Total	68,670	351,663	24,213	32,700	34,880	34,880
	M. Bracka	A. Haddad (i)	P. Brown	P. Bartier	M. Gauci (ii)	Total
	\$	\$	\$	\$	\$	\$
Short term benefits						
Salaries and Fees	309,800	59,150	164,220	159,204	33,935	1,167,142
Bonus	-	62,000	-	-	31,200	93,200
Non-monetary	-	-	-	-	-	-
Other	-	-	-	-	-	-
Post employment benefits						
Superannuation	15,775	5,066	14,780	13,056	3,800	82,562
Equity compensation						
Options	60,870	53,261	-	-	-	190,219
Total	386,445	179,477	179,000	172,260	68,935	1,533,123

(i) Salary is for the period from 1 April 2012 to 30 June 2012 during which Pactum was a subsidiary of the Group.

(ii) Salary is for the period from 1 April 2012 to 30 June 2012 during which Pactum was a subsidiary of the Group.

	P. R. Gunner	R.J.F. Macleod	G.H. Babidge (i)	A. M. Perich	R. Perich	M. Miles
2011	\$	\$	\$	\$	\$	\$
Short term benefits						
Salaries and fees	63,000	259,800	64,133	31,800	32,000	32,000
Bonus	-	-	-	-	-	-
Non monetary	-	-	-	-	-	-
Other	-	-	75,425	-	-	-
Post employment benefits						
Superannuation	5,670	15,199	2,533	1,125	2,880	2,880
Equity compensation						
Options	-	43,680	43,680	-	-	-
Total	68,670	318,679	185,771	32,925	34,880	34,880

27. Key management personnel compensation

(continued...)

	M. Bracka (ii)	P. Wilson (iii)	P. Bartier	P. Brown	C. Pensini (iv)	Total
	\$	\$	\$	\$	\$	\$
Short term benefits						
Salaries and Fees	232,351	151,000	148,409	162,385	137,614	1,314,492
Bonus	-	-	-	-	-	-
Non monetary	-	-	-	-	-	-
Other	-	-	-	-	-	75,425
Post employment benefits						
Superannuation	11,399	-	11,890	12,444	11,728	77,748
Equity compensation						
Options	-	-	-	-	-	87,360
Total	243,750	151,000	160,299	174,829	149,342	1,555,025

- (i) Other is payment for leave and other statutory entitlements relating to change in role from executive to non executive director in September 2010
- (ii) M. Bracka commenced 17 October 2010
- (iii) P. Wilson resigned April 2011
- (iv) Resigned 30 June 2012

28. Related party transactions

(a) Equity interests in related parties

(i) Equity interests in subsidiaries

Details of the percentage of ordinary shares held in subsidiaries are disclosed in note 31 to the financial statements.

(ii) Equity interest in joint ventures and associates

Details of interests in joint ventures are disclosed in note 34 and associates note 35 to the financial statements.

(b) Transactions with key management personnel

(i) Key management personnel compensation

Details of key management personnel compensation are disclosed in note 27 to the financial statements.

(ii) Key management personnel equity holdings

Fully paid ordinary shares of the Group

28. Related party transactions

(continued...)

	Balance at 1 July 2011	Granted as compensation	Received on exercise of options	Net other change (4)	Balance at 30 June 2012
	No.	No.	No.	No.	No.
2012					
P. R. Gunner	510,732	-	-	-	510,732
R.J.F Macleod	182,775	-	-	-	182,775
G.H Babidge	98,057	-	-	-	98,057
A. M. Perich (1)	51,465,265	-	-	154,829	51,620,094
R. Perich (1)	51,465,265	-	-	154,829	51,620,094
M. Miles	210,110	-	-	2,702	212,812
M.Perich (1)	51,465,265	-	-	154,829	51,620,094
M Bracka (2)	220,436	-	-	107,166	327,602
A. Haddad (3)	-	-	-	80,384	80,384
M. Gauci (3)	-	-	-	-	-
P. Bartier	-	-	-	-	-
P. Brown	-	-	-	-	-
	Balance at 1 July 2010	Granted as compensation	Received on exercise of options	Net other change (4)	Balance at 30 June 2011
	No.	No.	No.	No.	No.
2011					
P. R. Gunner	510,732	-	-	-	510,732
R.J.F Macleod	182,775	-	-	-	182,775
G.H Babidge	98,057	-	-	-	98,057
A. M. Perich (1)	51,164,454	-	-	300,811	51,465,265
R. Perich (1)	51,164,454	-	-	300,811	51,465,265
M. Miles	206,667	-	-	3,443	210,110
M.Perich (1)	51,164,454	-	-	300,811	51,465,265
M Bracka (2)	-	-	-	220,436	220,436
P. Bartier	-	-	-	-	-
P. Brown	-	-	-	-	-
C. Pensini	-	-	-	-	-

- (1) Mr A.M. Perich Mr R. Perich and Mr M. Perich (as their alternate) are Joint Managing Directors of Arrovest Pty Limited, the entity holding a direct interest in the Group.
- (2) Mr M. Bracka commenced employment with Group in October 2011.
- (3) Mr A. Haddad and Mr M. Gauci commenced employment with Pactum (Formerly Contract Beverage Packers of Australia) in August 2008 and October 2007 respectively.
- (4) Subscribed to during the year.

28. Related party transactions

(continued...)

Convertible Redeemable Preference shares of the Group (Issued in FY 2011)

	Balance at 1 July 2011	Granted as compensation	Received on exercise of options	Net other change	Balance at 30 June 2012
	No.	No.	No.	No.	No.
2012					
P. R. Gunner	159,604	-	-	-	159,604
R.J.F. Macleod	6,666	-	-	-	6,666
G.H. Babidge	30,643	-	-	-	30,643
A. M. Perich (1)	15,995,142	-	-	-	15,995,142
R. Perich (1)	15,995,142	-	-	-	15,995,142
M. Miles	64,584	-	-	-	64,584
M. Perich (1)	15,995,142	-	-	-	15,995,142
M. Bracka (2)	50,391	-	-	-	50,391
A. Haddad (3)	-	-	-	-	-
P. Bartier	-	-	-	-	-
P. Brown	-	-	-	-	-
M. Gauci (3)	-	-	-	-	-

- (1) Mr A.M. Perich Mr R. Perich and Mr M. Perich (as their alternate) are Joint Managing Directors of Arrovest Pty Limited, the entity holding a direct interest in the Group.
- (2) Mr M. Bracka commenced employment with Group in October 2011.
- (3) Mr A. Haddad and Mr M. Gauci commenced employment in August 2008 and October 2007 respectively.

Option over ordinary shares of the Group (exercisable at \$0.40 cents) (Issued in FY 2011)

	Balance at 1 July 2011	Granted as compensation	Received on exercise of options	Net other change	Balance at 30 June 2012
	No.	No.	No.	No.	No.
2012					
P. R. Gunner	159,604	-	-	-	159,604
R.J.F. Macleod	6,666	-	-	-	6,666
G.H. Babidge	30,643	-	-	-	30,643
A. M. Perich (1)	15,995,142	-	-	-	15,995,142
R. Perich (1)	15,995,142	-	-	-	15,995,142
M. Miles	64,584	-	-	-	64,584
M. Perich (1)	15,995,142	-	-	-	15,995,142
M. Bracka (2)	50,391	-	-	-	50,391
A. Haddad (3)	-	-	-	-	-
P. Bartier	-	-	-	-	-
P. Brown	-	-	-	-	-
M. Gauci (3)	-	-	-	-	-

- (1) Mr A.M. Perich Mr R. Perich and Mr M. Perich (as their alternate) are Joint Managing Directors of Arrovest Pty Limited, the entity holding a direct interest in the Group.
- (2) Mr M. Bracka commenced employment with Group in October 2011.
- (3) Mr A. Haddad and Mr M. Gauci commenced employment in August 2008 and October 2007 respectively.

28. Related party transactions

(continued...)

Employee Share Options in the Group

	Balance at 1 July	Lapsed	Granted as compen- sation	Exercised	Net other change	Balance at 30 June	Balance vested at 30 June	Vested but not exercisable	Vested and exercisable	Options vested during year
	No.	No.	No.	No.	No.	No.	No.	No.	No.	No.
2012										
R. J. F. Macleod	1,700,000	(1,700,000)	2,500,000	-	-	2,500,000	-	-	-	-
G.H. Babidge	1,700,000	(1,700,000)	-	-	-	-	-	-	-	-
A Haddad	-	-	1,750,000	-	-	1,750,000	-	-	-	-
M Bracka	-	-	2,000,000	-	-	2,000,000	-	-	-	-
P. Nathan	300,000	-	-	300,000	-	-	-	-	-	-
2011										
R. J. F. Macleod	2,000,000	(300,000)	-	-	-	1,700,000	1,700,000	-	1,700,000	425,000
G.H. Babidge	2,400,000	(700,000)	-	-	-	1,700,000	1,700,000	-	1,700,000	425,000
P. Nathan	300,000	-	-	-	-	300,000	300,000	-	300,000	-

- (i) As at 27 July 2010 700,000 vested options relating to G.H. Babidge and 300,000 vested options relating to R.J.F. Macleod expired in accordance with the provisions of the Employee Share Option Plan.

All share options issued to key management personnel were made in accordance with the provisions of the Employee Share Option Plan.

Further details of the Employee Share Option Plan are contained in note 29 to the financial statements.

For further transactions with key personnel of the Group, refer to transactions between Group Company and its related parties below.

(c) Transactions with other related parties

Other related parties include:

- entities with joint control or significant influence over the Group
- joint ventures in which the entity was a venturer
- subsidiaries
- other related parties

(i) Transactions between the Group and its related parties

During the financial year, the following transactions occurred between the Group and its other related parties:

- Pactum Australia Pty Limited is now a 100% owned subsidiary and as such has no related party transactions with the Group. In the 9 months to 31 March 2012 goods totalling \$6,461,000 (2011: \$5,523,000) were sold to the Group at cost.
- The Group entered into unsecured loan agreements with Arrovest Pty Limited and Leppington Pastoral Company (a subsidiary of Arrovest Pty Limited) for \$8,064,000 (includes \$6,000,000 related to the acquisition of Pactum Australia Pty Limited with a 12 month term and interest at 10% per annum; refer to note 37). Interest payments of \$264,000 (2011: \$118,000) were made to Leppington Pastoral Company. The weighted average interest rate on the loans is 10.5%.

28. Related party transactions

(continued...)

- The Group entered into a lease commitment with Leppington Pastoral Company on 1 April 2012. The Group made payments of \$85,000 in the last 3 months of the current financial year.
- The Group was reimbursed by A2DP \$43,000 (2011: \$440,000) for labour and other administrative services provided.

These services are provided under normal terms and conditions.

The following balances arising from transactions between the Group and its other related parties are outstanding at reporting date:

All amounts advanced to or payable to related parties are unsecured and are subordinated to other liabilities.

The amounts outstanding will be settled in cash. No guarantees have been given or received. No expense has been recognised during the financial year for bad or doubtful debts in respect of the amounts owed by related parties.

(ii) Transactions between joint ventures in which the entity is a venturer and other related parties of the Group

During the financial year, the following transactions occurred between joint ventures in which the entity is a venturer and other related parties of the Group:

- Leppington Pastoral Company sold goods and services totalling \$931,000 in the 3 months to 30 June 2012 (2011: \$Nil) to Pactum at cost.

These services are provided under normal terms and conditions.

(d) Parent entities

The Parent entity of the Group is Freedom Foods Group Limited and the ultimate parent entity is Arrovest Pty Ltd which is incorporated in Australia.

29. Share based payments - Employee Share Option Plan

Senior employees are eligible to participate in the share scheme under which executives are issued options to acquire shares in the Parent. Each employee share option converts into one ordinary share of the Parent on exercise. No amounts are paid or payable by the recipient on receipt of the option. The options carry neither rights to dividends nor voting rights. Options may be exercised at any time from the date of vesting to the date of their expiry. There are no vesting conditions attached to these options other than continuing employment within the Group.

The options granted expire within five years of their issue, or one year of the resignation of the senior employee, whichever is the earlier. In relation to options issued during the financial year ended 30 June 2012, the options vest in three equal tranches over a period of 3 years.

The following share-based payment arrangements were in existence during the current and comparative reporting periods:

	Number	Grant date	Expiry date	Exercise price	Fair value at grant
Option series				\$	\$
Senior Executive Grant	6,250,000	1/02/12	1/02/17	0.40	0.12

The weighted average fair value of the share options granted during the financial year is \$0.12 (2011: \$nil). Options were priced using a binomial option pricing model. Where relevant, the expected life used in the model has been adjusted on management's best estimate for the effects of non-transferability, exercise restrictions and behavioural considerations.

29. Share based payments - Employee Share Option Plan

(continued...)

Expected volatility is based on historical share price volatility over the past 2 years. It is expected that options will be exercised only in the event of market price exceeding exercise price.

Inputs into the model	Executive Options
Grant date share price	0.46
Exercise price	0.40
Expected volatility	20%
Option life	5 years
Dividend yield	2.5%
Risk-free interest rate	5%

The following reconciles the outstanding share options granted under the employee share option plan at the beginning and end of the financial year:

	2012		2011	
	Number of options	Weighted average exercise price \$	Number of options	Weighted average exercise price \$
Balance at beginning of the financial year	3,700,000	0.50	4,700,000	0.50
Granted during financial year	6,250,000	0.40	-	-
Lapsed during financial year	(3,700,000)	0.50	(1,000,000)	0.50
Cancelled during financial year	-	-	-	-
	6,250,000	0.40	3,700,000	0.50
Exercisable at end of financial year	3,750,000	0.40	3,700,000	0.50

Balance at end of the financial year

The share options outstanding at the end of the financial year had an average exercise price of \$0.40 (2011: \$0.50), and a weighted average remaining contractual life of 1,648 days (2011: 170 days). No options were exercised during the financial year.

30. Contingent liabilities

	Consolidated \$'000	
	2012	2011
Bank guarantee arising from rental of office premises. No liability is expected to accrue.	14	14

31. Controlled entities

Controlled Entity	Country of Incorporation	Ownership interest	
		2012	2011
Paramount Seafoods Pty Limited (i)	Australia	100%	100%
Nutrition Ventures Pty Limited (i)	Australia	100%	100%
Nutrition Ventures Financing Pty Limited (i)	Australia	100%	100%
Freedom Foods Pty Limited (i)	Australia	100%	100%
Pactum Australia Pty Limited	Australia	100%	50%
Australian Natural Foods Holdings Pty Limited (i)	Australia	100%	100%
Thorpedo Foods Group Pty Limited (i)	Australia	100%	100%
Thorpedo Foods Pty Limited	Australia	75%	75%
Thorpedo Seafoods Pty Limited	Australia	75%	75%

31. Controlled entities

(continued...)

The consolidated statement of comprehensive income and statement of financial position of the entities party to the deed of cross guarantee is the consolidated statement of comprehensive income and statement of financial position included in the 2012 financial report.

(i) These companies are members of the tax consolidated group.

32. Companies party to deed of cross guarantee

The following have entered into a deed of cross guarantee as a condition to obtaining relief under ASIC Class Order 98/1418 from the Corporations Act 2001 requirements to prepare and lodge an audited financial report and a directors' report.

Members of the closed group are:

- Freedom Foods Group Limited
- Paramount Seafoods Pty Limited
- Nutrition Ventures Pty Limited
- Nutrition Ventures Financing Pty Limited
- Freedom Foods Pty Limited
- Australian Natural Foods Holdings Pty Limited
- Thorpedo Foods Group Pty Limited

Each party to the deed of cross guarantee, guarantees to each creditor in the group payment in full of any debt upon winding up under the provisions of the Corporations Act 2001 or, in any other case, if six months after a resolution or order for winding up, any debt of a creditor that has not been paid in full. The consolidated financial report of the closed group would not be materially different from the report of the group as a whole.

33. Parent entity disclosures

(a) Financial position

	Parent	
	\$000	\$000
	2012	2011
Assets		
Current assets	2,117	129
Non-current assets	59,657	53,575
Total assets	61,774	53,704
Liabilities		
Current liabilities	8,507	442
Non-current liabilities	1,309	1,321
Total liabilities	9,816	1,763
Net Assets		
	51,958	51,941
Equity		
Issued capital	39,508	39,288
Reserves	638	532
Retained earnings	11,812	12,121
Total equity	51,958	51,941

33. Parent entity disclosures

(continued...)

(b) Financial performance

	Parent	
	\$000	\$000
	2012	2011
Profit for the year	729	9,176
Other comprehensive income	-	-
Total comprehensive income	729	9,176

(c) Contingent liabilities of the parent entity

	\$000	\$000
	2012	2011
Bank guarantee	14	14

(d) Commitments for the acquisition of property, plant and equipment by the parent entity

	\$000	\$000
	2012	2011
Plant and equipment, PV of minimum future lease payments		
Not longer than 1 year	8	8
Longer than 1 year and not longer than 5 years	27	39
Longer than 5 years	-	-

34. Jointly controlled operations and assets

The Group is a venturer in the following jointly controlled operations and assets:

			Output interest (%)	
Name of venture	Country of incorporation	Principal activity	2012	2011
Pactum Australia Pty Limited	Australia	Contract beverage packing services	100	50

On 1st April 2012, Pactum Australia Pty Limited became a wholly owned subsidiary of the group.

The acquisition of Pactum Australia Pty Limited ("Pactum") has been accounted for as a common control transaction as at the time of this transaction both Freedom Foods Group and Pactum Australia Pty Limited were controlled by the same shareholder. As a common control transaction, the acquisition does not reflect the fair value of assets and liabilities acquired or any recording of additional goodwill at the time of the acquisition of Pactum. The acquisition balance sheet of Pactum reflects the values for assets and liabilities acquired from Pactum's accounting records. The difference of \$5,013,000 between the fair value of the consideration given and the carrying value of the assets and liabilities acquired is recognised as a common control reserve in the consolidated financial statements.

34. Jointly controlled operations and assets

(continued...)

Reconciliation of movement in investments accounted for using the equity method:

	\$'000	
	2012	2011
Balance at 1 July	1,882	1,152
Share of profits for the year	564	730
Acquisition of Pactum Australia Pty Limited	(2,446)	-
Balance at 30 June	-	1,882

Summarised financial information in respect of Freedom Foods Group Limited's share in the joint venture is set out below:

	\$'000	
	2012	2011
Current assets	-	5,302
Non current assets	-	4,453
Total assets	-	9,755
Current liabilities	-	4,052
Non current liabilities	-	4,294
Total Liabilities	-	8,346
Net assets	-	1,409
Shareholder funds	-	1,409
Revenue	12,379	16,551
Profit after income tax	564	730

35. Share in associate entity

Name of associate	Country of incorporation	Principal activity	Output interest (fully diluted) (%)	
			2012	2011
A2C	New Zealand	Sale of a2 milk in Australia	25.8	24.0

At the end of July 2010, the group sold its shareholding of 50% ownership in A2DP to A2C in consideration for 120,376,950 fully paid ordinary shares in A2C. The group holds 149,877,219 ordinary shares and 6,158,910 partly paid shares in A2C at 30 June 2012.

Reconciliation of movement in investment accounted for using the equity method:

	A2C \$'000	
	2012	2011
Balance at 1 July	9,558	-
Share of profits/(losses) for the year (i)	650	295
	10,208	295
Dividends	-	-
Equity investment	2,064	9,256
Costs associated with investment	85	7
Balance at 30 June	12,357	9,558

(i) An extra \$245,000 was booked to the investment in A2C post year end

35. Share in associate entity

(continued...)

Summarised financial information in respect of Freedom Foods Group Limited's share in the associate is set out below:

	A2C \$'000	
	2012	2011
Current assets	5,064	3,732
Non current assets	5,032	2,365
Total assets	10,096	6,097
Current liabilities	2,497	1,395
Non current liabilities	7	10
Total Liabilities	2,503	1,405
Net assets	7,593	4,692
Shareholder funds	7,593	4,692
Revenue	12,694	7,936
Profit / (loss) after income tax	895	295

36. Assets pledged as security

In accordance with the security arrangements of liabilities, as disclosed in note 16 to the financial statements, all non-current assets of the Group, have been pledged as security. The holder of the security does not have the right to sell or repledge the assets. The Group does not hold title to the equipment under finance lease pledged as security.

During 2009, Freedom Foods Pty Limited entered into an equipment lease with National Australia Bank to assist in financing equipment requirements for the Freedom manufacturing site at Leeton. The maximum facility limit is for financing amounts of up to \$8 million with a lease term of 5 years with a 20% residual. The facility is secured by the financed equipment and Freedom Foods obligations under the lease are guaranteed by Freedom Foods Group Limited.

The Group now also holds equipment leases with Westpac relating to it's acquisition of Pactum Australia Pty Limited. These leases have a maximum lease term of 5 years with residual payments of between 20% and 50%. The facility is secured by the financed equipment at our Taren Point site and Pactums obligations under the leases are guaranteed by Leppington Pastoral Company, a related party.

37. Acquisition of common controlled entities

On 1st April 2012, Pactum Australia Pty Limited became a wholly owned subsidiary of the group.

The acquisition of Pactum Australia Pty Limited ("Pactum") has been accounted for as a common control transaction as at the time of this transaction both Freedom Foods Group Limited and Pactum Australia Pty Limited were controlled by the same shareholder. As a common control transaction, the acquisition does not reflect the fair value of assets and liabilities acquired or any recording of additional goodwill at the time of the acquisition of Pactum. The acquisition balance sheet of Pactum reflects the values for assets and liabilities acquired from Pactum's accounting records. The difference of \$5,013,000 between the fair value of the consideration given and the carrying value of the assets and liabilities acquired is recognised as a common control reserve in the consolidated financial statements.

37. Acquisition of common controlled entities

(continued...)

	Consolidated \$000
	2012
Net assets	
Cash and cash equivalents	288
Trade and other receivables	7,133
Inventories	3,389
Prepayments	207
Property, plant and equipment	7,462
Trade and other payables	(6,209)
Borrowings	(8,171)
Current tax liabilities	(594)
Deferred tax liabilities	(72)
Total net assets	3,433
Common control reserve	
Book value of net assets	3,433
Consideration	(6,000)
Derecognition of equity accounted investment in the joint venture	(2,446)
Common control reserve	(5,013)
Cash flows	
Net cash acquired within subsidiary	288

Acquisition costs

During the year, the Group incurred acquisition related costs of \$120,000 relating to external legal fees, independent experts report and shareholder communications. These costs have been written off against the Group's consolidated income.

■ Directors' Declaration

FREEDOM FOODS GROUP LIMITED DIRECTORS' DECLARATION FOR THE YEAR ENDED 30 JUNE 2012

The directors declare that:

- (a) in the directors' opinion, there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable;
- (b) the attached financial statements are in compliance with International Financial Reporting Standards, as stated in note 3 to the financial statements.
- (c) in the directors' opinion, the attached financial statements and notes thereto are in accordance with the Corporations Act 2001, including compliance with accounting standards and giving a true and fair view of the financial position and performance of the consolidated entity; and
- (d) the directors have been given the declarations required by s.295A of the Corporations Act 2001.

At the date of this declaration, the company is within the class of companies affected by ASIC Class Order 98/1418. The nature of the deed of cross guarantee is such that each company which is party to the deed guarantees to each creditor payment in full of any debt in accordance with the deed of cross guarantee.

In the directors' opinion, there are reasonable grounds to believe that the company and the companies to which the ASIC Class Order applies, as detailed in note 32 to the financial statements will, as a group, be able to meet any obligations or liabilities to which they are, or may become, subject by virtue of the deed of cross guarantee.

Signed in accordance with a resolution of the directors made pursuant to s.295 (5) of the Corporations Act 2001.

On behalf of the directors



P R Gunner
Chairman



Rory J F Macleod
Managing Director

Sydney, 28 September 2012

■ Independent Audit Report



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Independent Auditor's Report to the Members of Freedom Foods Group Limited

Report on the Financial Report

We have audited the accompanying financial report of Freedom Foods Group Limited, which comprises the statement of financial position as at 30 June 2012, the statement of comprehensive income, the statement of cash flows and the statement of changes in equity for the year ended on that date, notes comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration of the consolidated entity comprising the company and the entities it controlled at the year's end or from time to time during the financial year as set out on pages 30 to 77.

Directors' Responsibility for the Financial Report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error. In Note 3a, the directors also state, in accordance with Accounting Standard AASB 101 *Presentation of Financial Statements*, that compliance with the Australian equivalents to International Financial Reporting Standards ensures that the financial report, comprising the financial statements and notes, complies with International Financial Reporting Standards.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Liability limited by a scheme approved under Professional Standards Legislation.
Member of Deloitte Touche Tohmatsu Limited



Auditor's Independence Declaration

In conducting our audit, we have complied with the independence requirements of the Corporations Act 2001. We confirm that the independence declaration required by the *Corporations Act 2001*, provided to the directors of Freedom Foods Group Limited on 28 September 2012 would be in the same terms if provided to the directors as at the date of this auditor's report.

Opinion

In our opinion:

- (a) the financial report of Freedom Foods Group Limited is in accordance with the *Corporations Act 2001*, including:
 - (i) giving a true and fair view of the consolidated entity's financial position as at 30 June 2012 and of their performance for the year ended on that date; and
 - (ii) complying with Australian Accounting Standards and the *Corporations Regulations 2001*; and
- (b) the financial report also complies with International Financial Reporting Standards as disclosed in Note 3a.

Report on the Remuneration Report

We have audited the Remuneration Report included in pages 11 to 16 of the directors' report for the year ended 30 June 2012. The directors of the company are responsible for the preparation and presentation of the Remuneration Report in accordance with section 300A of the Corporations Act 2001. Our responsibility is to express an opinion on the Remuneration Report, based on our audit conducted in accordance with Australian Auditing Standards.

Auditor's Opinion

In our opinion the Remuneration Report of Freedom Foods Group Limited for the year ended 30 June 2012, complies with section 300A of the *Corporations Act 2001*.

DELOITTE TOUCHE TOHMATSU

Catherine Hill
Partner
Chartered Accountants
Parramatta, 28 September 2012

■ Shareholding

Class of shares and voting rights

At 31 August 2012, there were:

77,995,731	ordinary shares of the Parent on issue.
19,414,800	convertible redeemable preference shares of the Parent on issue.

Substantial shareholders

The number of shares held substantial shareholders as listed in the Parent's register as at 31 August 2012 are:

	Number
Ordinary Shares	
Arrovest Pty Limited	51,620,094
Telunapa Pty Ltd	12,729,144
Convertible Redeemable Preference Shares	
Arrovest Pty Limited	15,995,142
Mr Stephen Francis Higgs & Mrs Rosemary Jean Higgs	1,599,999

The Parent's listed ordinary shares are of one class with equal voting rights and all are quoted on a Member Exchange of the Australian Stock Exchange Limited (the home exchange being the Australian Stock Exchange (Sydney) Limited).

Distribution of ordinary shareholders as at 31 August 2012

	Ordinary
1-1,000	300
1,001-5,000	253
5,001-10,000	84
10,001-100,000	130
100,001 and over	35
	802

Non marketable securities which are holdings of less than 1,666 ordinary shares are held by 362 shareholders. This statistic is based on the share register as at 31 August 2012.

Substantial shareholders

(continued...)

20 largest ordinary shareholders as at 31 August 2012

	Name	Number of Ordinary Shares Held	% Held of Ordinary Capital
1	Arrovest Pty Ltd	51,620,094	66.18%
2	Telunapa Pty Ltd	12,729,144	16.32%
3	National Nominees Limited	999,904	1.28%
4	East Coast Rural Holdings Pty Limited	648,729	0.83%
5	Mr Perry Richard Gunner & Mrs Felicity Jane Gunner	510,732	0.65%
6	Mr Stephen Francis Higgs & Mrs Rosemary Jean Higgs	434,615	0.56%
7	Mr Michael Andris Bracka & Mrs Janine Elizabeth Bracka	327,602	0.42%
8	J P Morgan Nominees Australia Limited	322,670	0.41%
9	Mr Lawrence Lip & Mrs Sabina Lip	317,506	0.41%
10	Mr Terence Edward Morris C/- Ord Minnett Ltd -Pars Dept	274,910	0.35%
11	Mr Clifford Andrew Smith & Mrs Susan Lee Smith	266,273	0.34%
12	Mr Lawrence Rose & Mrs Jennifer Rose	259,184	0.33%
13	Bond Street Custodians Limited	230,000	0.29%
14	Mr Melvyn Miles & Mrs Joanna Miles	212,812	0.27%
15	Australian Food Holdings Pty Limited	210,426	0.27%
16	Mr Legh Davis & Mrs Helen Davis	200,000	0.26%
17	Mr Kenneth Francis Smith & Mrs Margaret Lorraine Smith	200,000	0.26%
18	Mr John Wien-Smith C/- RBS Morgans Wealthplus	200,000	0.26%
19	Economic Consultancy Services Pty Limited	192,308	0.25%
20	Moorebank Property Management Pty Limited	187,747	0.24%
		70,344,656	90.19%

The proportion of ordinary shares held by the 20 largest shareholders is 90.19%

Stock exchanges that have granted quotation to the securities of the Parent quoted in Australia:

All Member Exchanges.

Distribution of convertible redeemable preference shareholders as at 31 August 2012

	Ordinary
1-1,000	24
1,001-5,000	23
5,001-10,000	15
10,001-100,000	35
100,001 and over	5
	102

Substantial shareholders

(continued...)

20 largest convertible redeemable preference shareholders as at 31 August 2012

	Name	Number of Ordinary Shares Held	% Held of Ordinary Capital
1	Arrovest Pty Ltd	15,995,142	82.39%
2	Mr Stephen Francis Higgs & Mrs Rosemary Jean Higgs	1,599,999	8.24%
3	Mr Perry Richard Gunner & Mrs Felicity Jane Gunner	159,604	0.82%
4	Mr Lawrence Lip & Mrs Sabina Lip	150,000	0.77%
5	Mr Alexander MacDonald	133,333	0.69%
6	Dr John Warwick Cox	100,000	0.52%
7	Mr Lawrence Rose & Mrs Jennifer Rose	80,995	0.42%
8	Mr Melvyn Miles & Mrs Joanna Miles	64,584	0.33%
9	Australian Food Holdings Pty Limited	63,860	0.33%
10	Mr Robert John Perry & Mrs Jennifer Joy Perry	62,500	0.32%
11	Connaught Consultants (Finance) Pty Limited	57,929	0.30%
12	Mr Michael Andris Bracka & Mrs Janine Elizabeth Bracka	50,391	0.26%
13	Mr Legh Davis & Mrs Helen Davis	40,869	0.21%
14	Mr Richard James Wishart & Mrs Jillian Rosemary Wishart	40,625	0.21%
15	Mr Steven Kalyk & Mrs Mirjana Kalyk	36,835	0.19%
16	Mr Ralph Stuart Bruce & Mrs Christine Ann Bruce	35,920	0.19%
17	Mr Mathew John	34,720	0.18%
18	Mrs Kathleen Alice O'Shea	33,300	0.17%
19	Mr Robert William Owen & Mrs Yvonne Owen	31,559	0.16%
20	Mr John Wien-Smith C/- RBS Morgans Wealthplus	31,250	0.16%
		18,803,415	96.85%

The proportion of convertible redeemable preference shares held by the 20 largest shareholders is 96.85%

■ Corporate Directory

Company Secretary

Rory J F Macleod

Assistant Company Secretary

Sharon Maguire

Principal Registered Office

80 Box Road
Taren Point NSW 2229
Tel: (02) 9526 2555
Fax: (02) 9525 5406

Bankers

HSBC Australia Limited
Level 32, 580 George Street
Sydney NSW 2000
Tel: 1300 308 188 (toll free)
Fax: (02) 9255 2647

Share Registry

Link Market Services Limited
Level 12, 680 George Street
Sydney NSW 2000
Tel: (02) 8280 7111
Fax: (02) 9287 0303

National Australia Bank Ltd.
Level 3, 255 George Street
Sydney NSW 2000
Tel: (02) 9237 1171
Fax: (02) 9237 1400

Insurance Brokers

InterRisk Australia Pty Limited
Level 1, 7 Macquarie Place
Sydney NSW 2000
Tel: (02) 9346 8050
Fax: (02) 9346 8051

Westpac Banking Corporation
Level 20, 275 Kent Street
Sydney NSW 2000
Tel: (02) 6760 0000
Fax: (02) 6766 7215

Solicitors

Gilbert & Tobin
2 Park Street
Sydney NSW 2000
Tel: (02) 9263 4000
Fax: (02) 9263 4111

Auditor

Deloitte Touche Tohmatsu
Chartered Accountants
The Barrington, 10 Smith Street
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Addisons

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Sydney NSW 2000
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Fax: (02) 8916 2000

Management

Rory J F Macleod	- Managing Director
Michael Bracka	- CEO Freedom Brands
Amine Haddad	- CEO Pactum Australia
Peter Brown	- Executive General Manager Sales, Freedom Brands
Peter Bartier	- National Supply Chain Manager, Freedom Brands
Mark Gauci	- Operations Manager, Pactum Australia



Freedom Foods Group Limited

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